



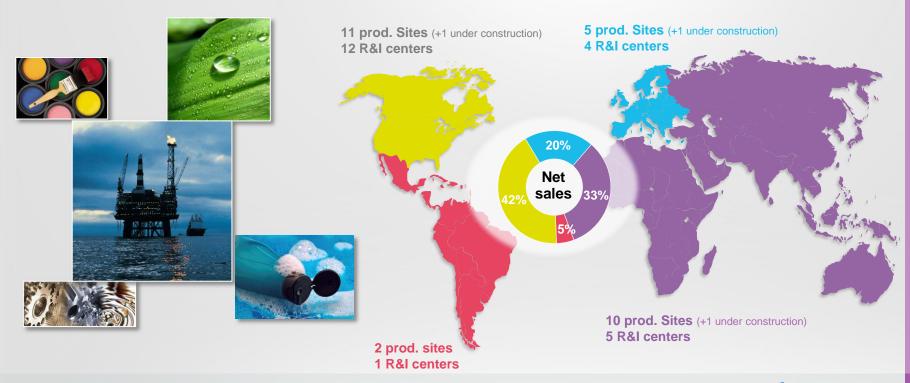




Novecare at a Glance Growth on inspired products

Net sales 2013e

€ 1.6 bn





Novecare

Key transformation process

Raw materials **Products Applications Markets** Ethylene Oxide Dispersion **Surfactants** Agro Food Foaming Fatty Alcohol Conditioning Consumer goods & healthcare Methanol **Amines** Surface modification Industrial Solutions Synthetic Monomers Synthetic and Intermediate **Natural Polymer** Cellulose Guar splits Gelling 20% **Phosphorous** Phosphate Rock Chemistry **Energy & Environment** Rheology Sourcing and Supply Leading positions in Solution provider in key Serve growing and chain security is key Core Technologies end-use applications strategic markets

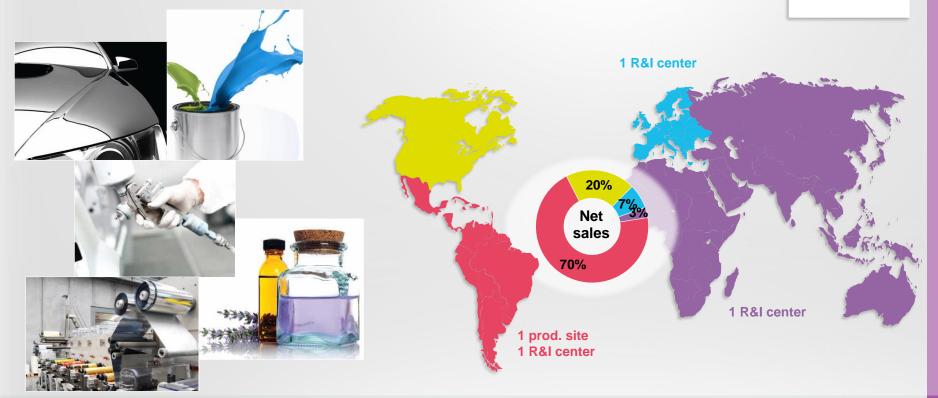


Coatis at a Glance

Leading Latin American player of Phenol and Oxygenated Solvents

Net sales 2013e

€ 0.6 bn





Coatis

Key transformation process

Applications Raw materials **Products Markets** Synthetic Resins & Phenol Cumene Molding Compounds Consumer goods & healthcare Acetone 15% Automotive Acetic Acid 10% **Building & Construction Acetic Solvents** Ethanol Inks, Adhesives, De-greasers, Film Formation Aids, Mining Frother **Industrial Applications Augeo Family** Solubilisation of Glycerin **Actives and Resins** Agro Food Sole Phenol Producer and Largest Development and Application Presence in a wide range Long term supply contracts Oxygenated Solvents Producer in LA Laboratories in LA of markets in place



Aroma PerformanceTaste the Performance Solutions!

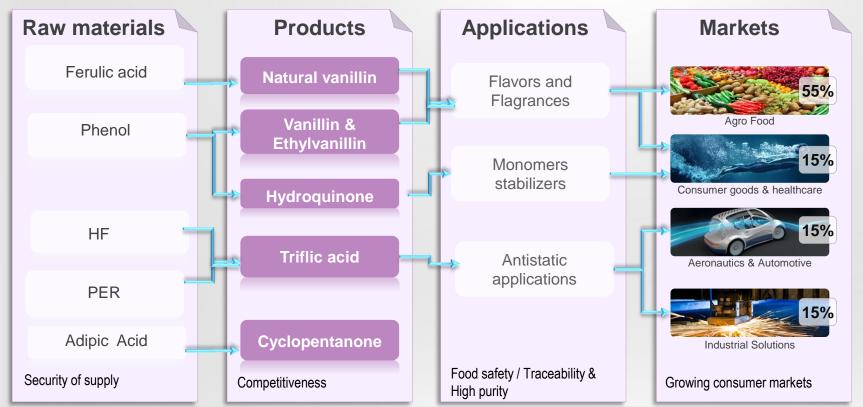
Net sales 2013e

€ 0.4 bn





Aroma Performance









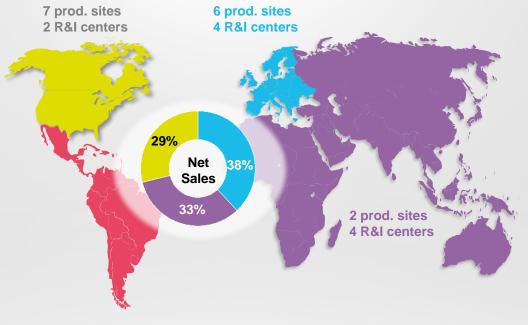
Specialty Polymers

Inventing the future

Net sales 2013e

€ 1.3 bn

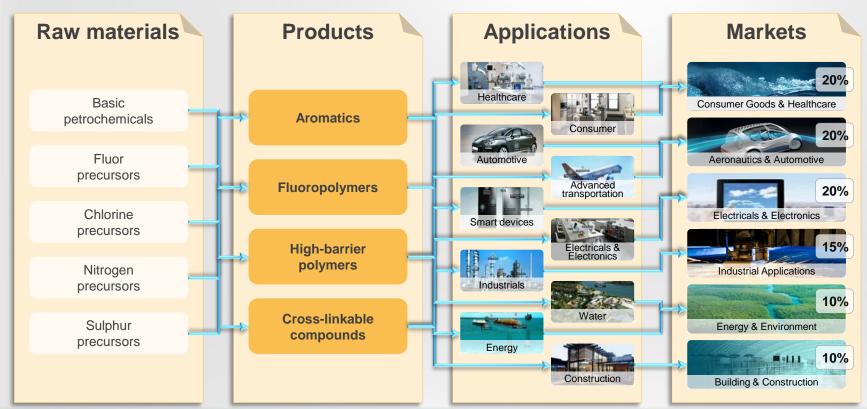








Specialty Polymers



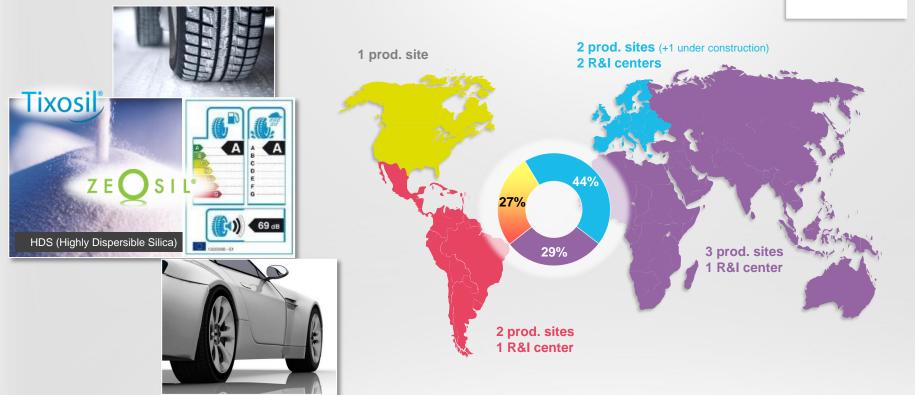


Silica

Growth through innovation for sustainable mobility

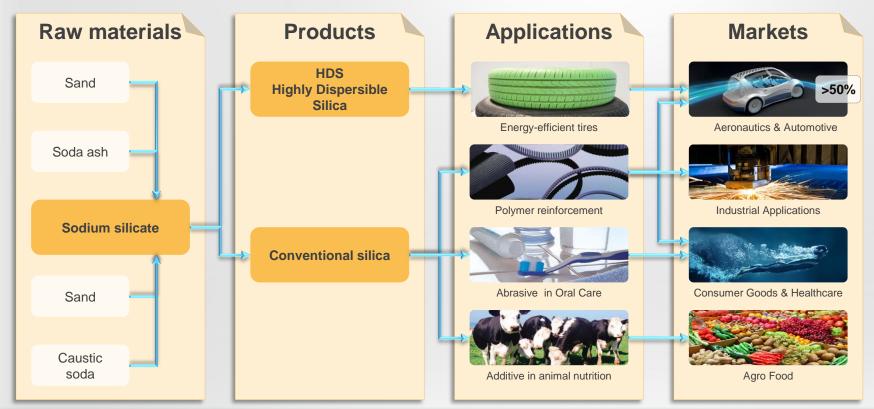
Net sales 2013e

€ 0.4 bn





Silica





Rare Earth Systems

The best value capture business portfolio in rare earth chemicals

Net sales 2013e

€ 0.3 bn



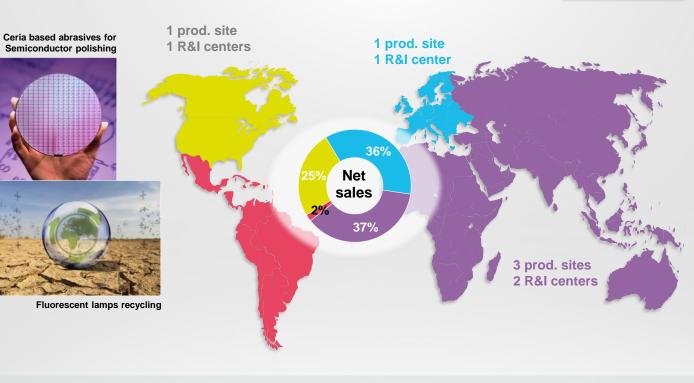
High performance inorganic



Mixed oxides and Alumina for Automotive Catalysts

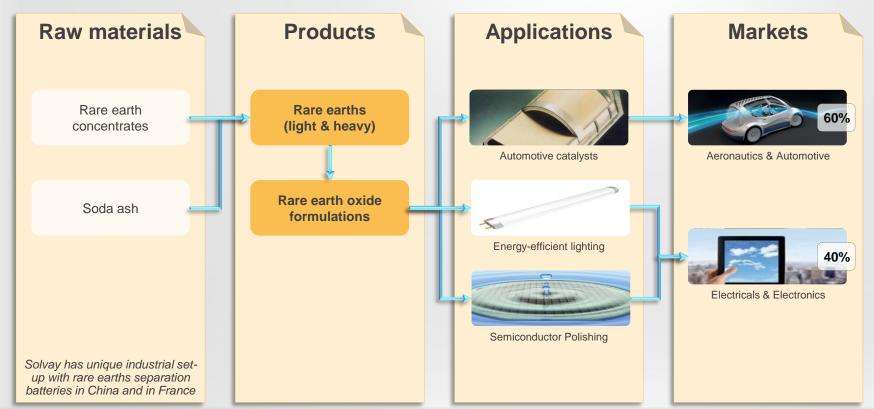


Green and Red phosphors precursors for Linear Fluorescent Lamps





Rare Earth Systems



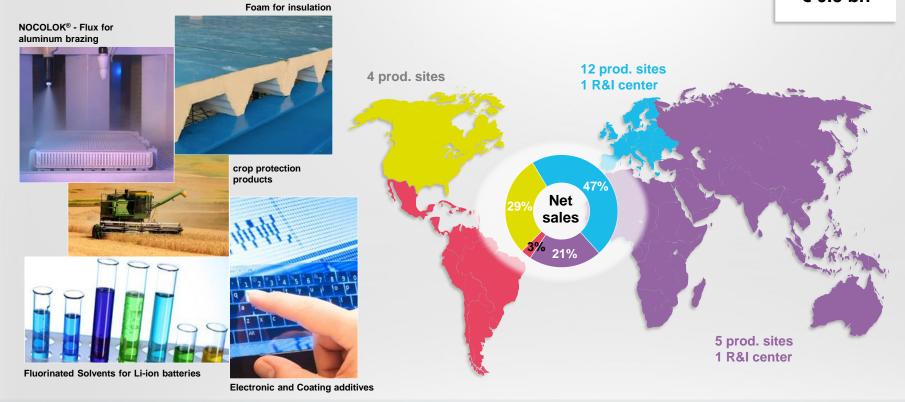


Special Chemicals

Leader in Fluor Chemistry and selected Electronic Application

Net sales 2013e

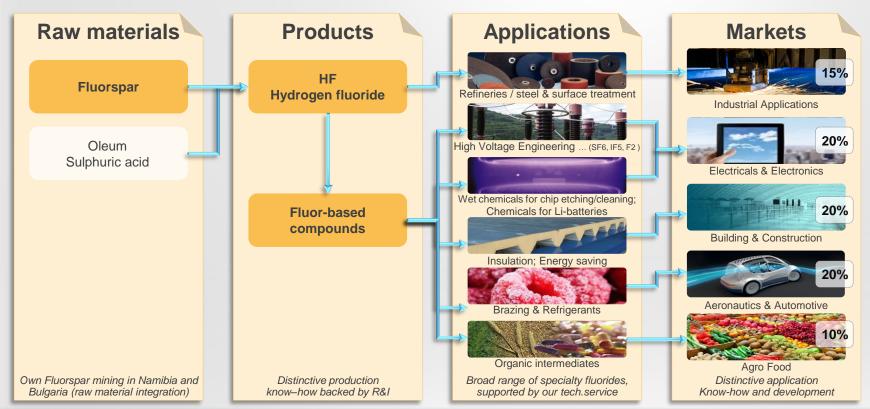
€ 0.5 bn





Special Chemicals

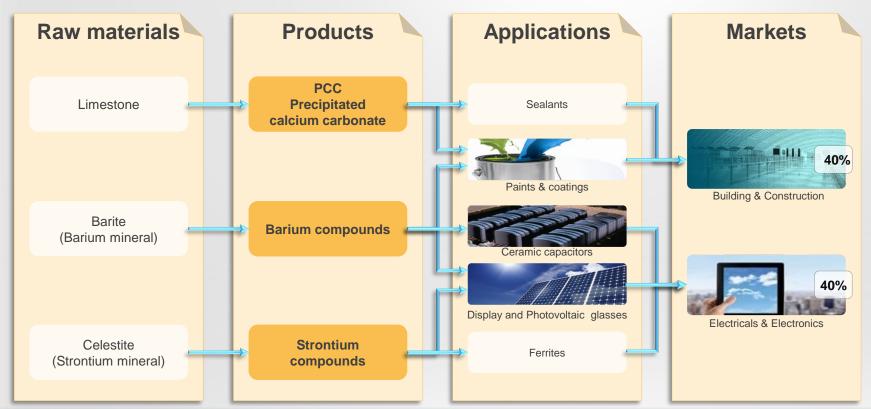
Key transformation process for fluor-based specialty products





Special Chemicals

Key transformation process for other products







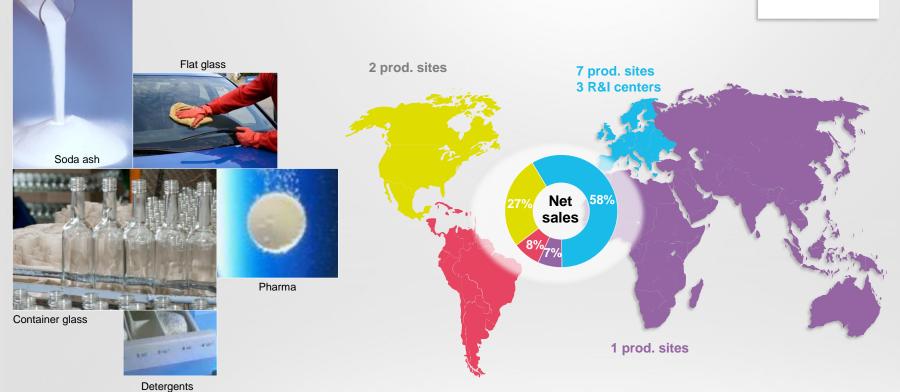


Soda Ash & Derivatives

A resilient cash generator for the Solvay Group

Net sales 2013e

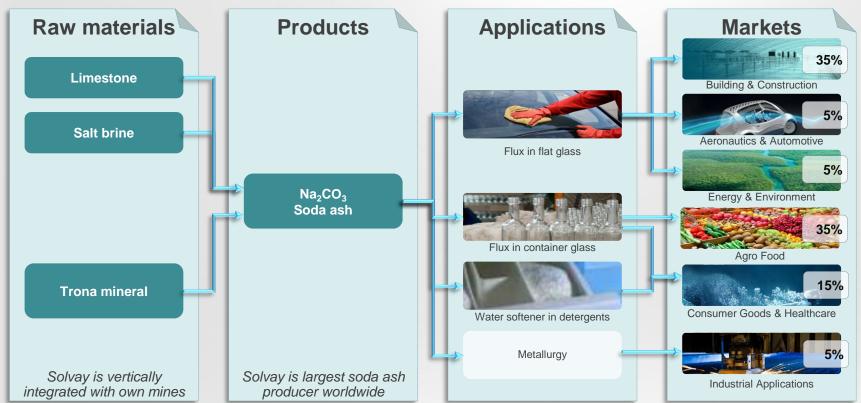
€ 1.4 bn





Soda Ash & Derivatives

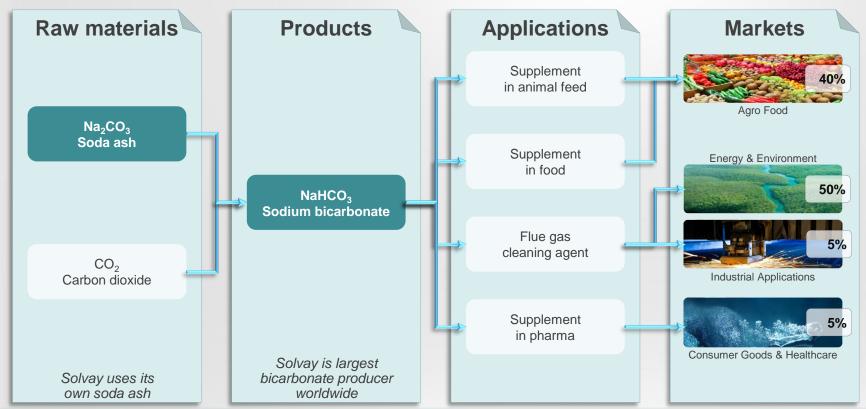
Soda ash key transformation process





Soda Ash & Derivatives

Bicarbonate key transformation process



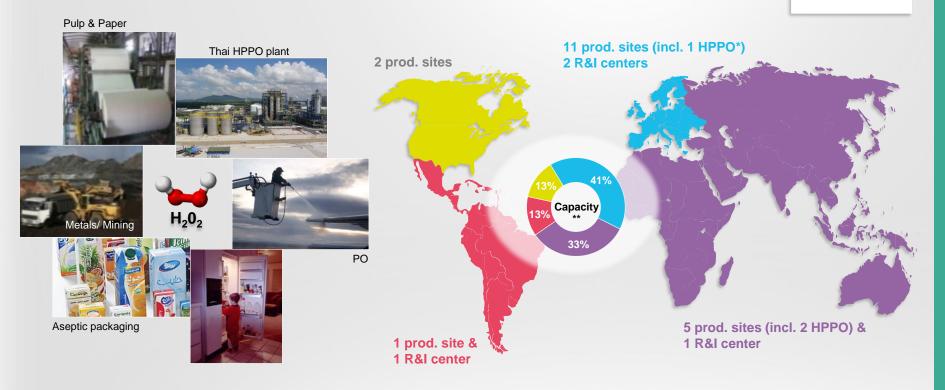


Hydrogen Peroxide

Market & technology leader in global peroxides market

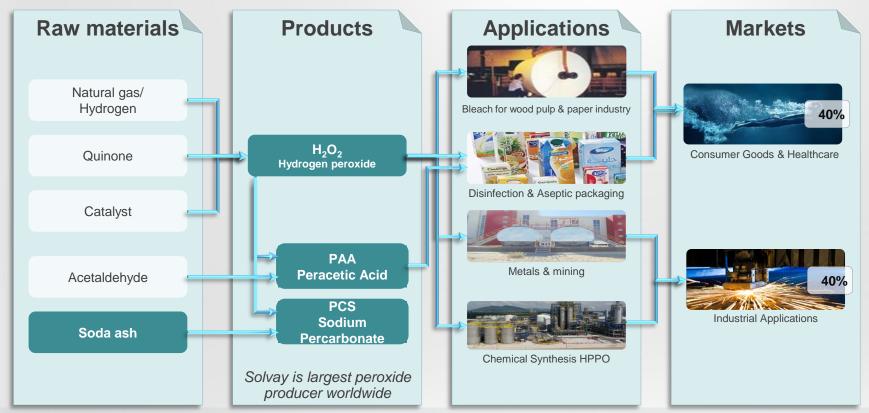
Net sales 2013e

€ 0.4 bn





Hydrogen Peroxide





Acetow at a glance

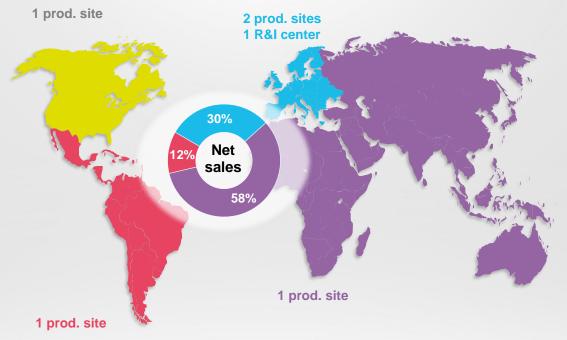
Leading the market with quality and innovation

Net sales 2013e

€ 0.7 bn

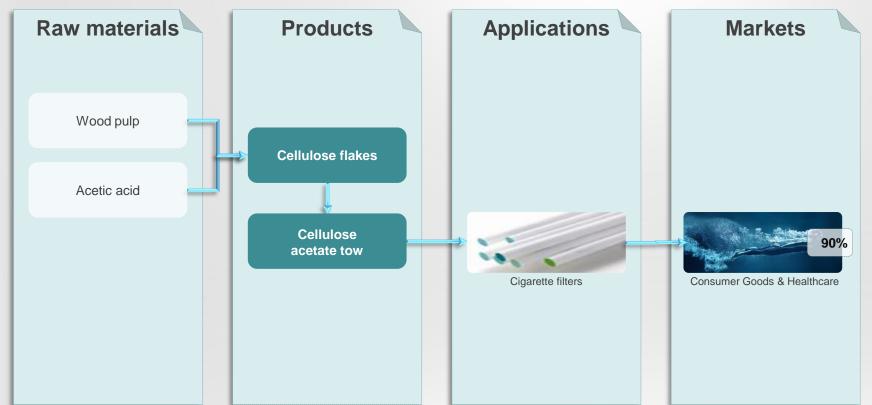


New application: Cosmetics





Acetow





Eco-Services

Best in Class Reliability to Customers

Net sales 2013e

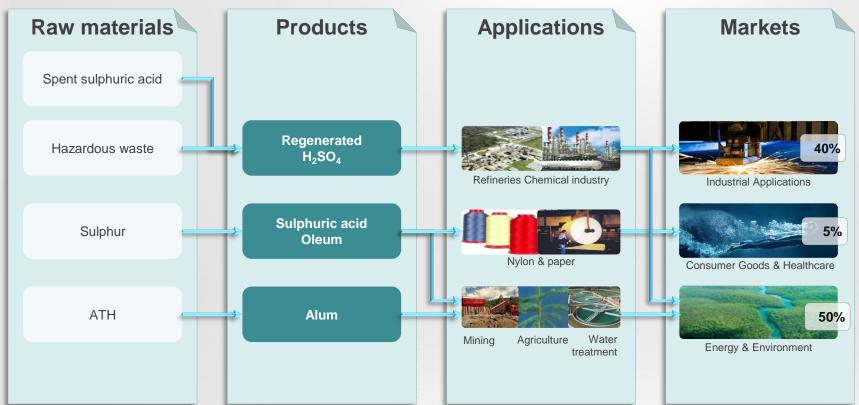
€ 0.3 bn







Eco-Services





Emerging Biochemicals

Leading producer of bio- based Epichlorohydrine, Vinyls and Caustic Soda in South East Asia

Net sales 2013e

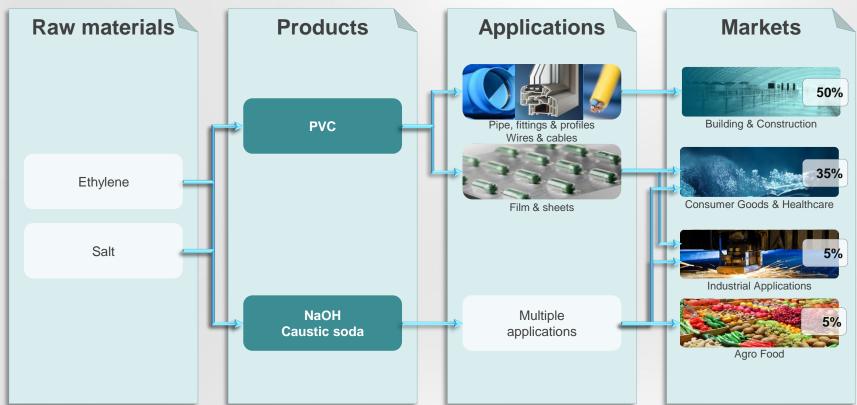
€ 0.4 bn





Emerging Biochemicals

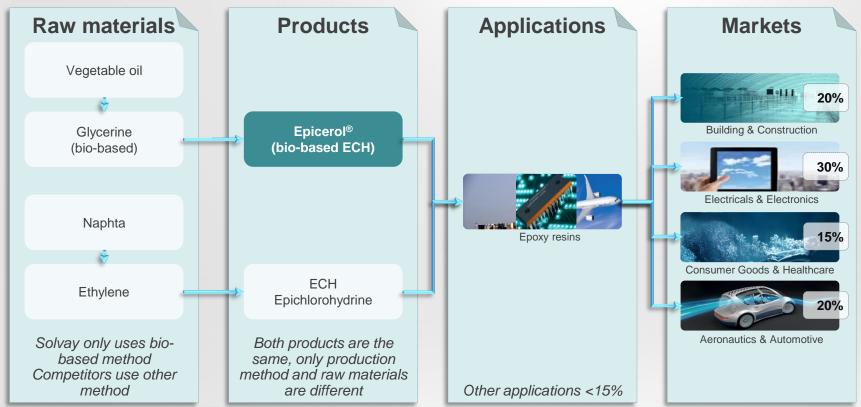
Vinyl key transformation process



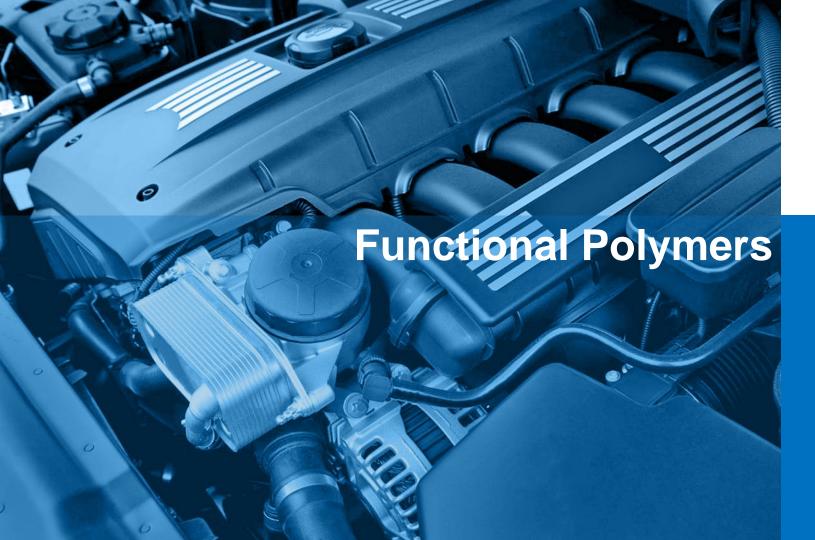


Emerging Biochemicals

Epichlorohydrine key transformation process









Polyamide Materials

An integrated polyamide player

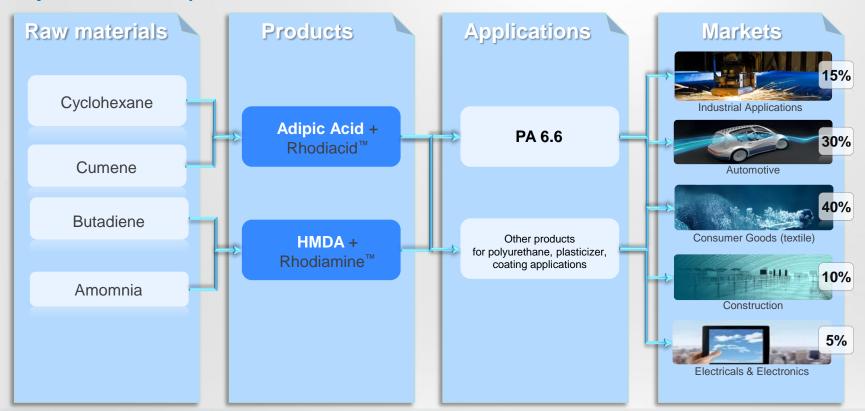
Net sales 2013e

€ 1.6 bn



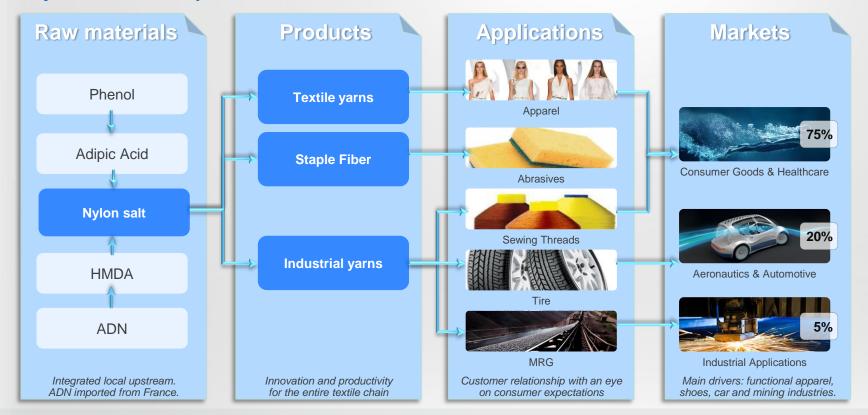


P&I





Fibras





Engineering Plastics

