



July 31, 2019
Investor relations

## **FORENOTE**



IFRS 16 has been implemented in the Group's financial statements since January 1, 2019. Comparative information for the first quarter of 2018 in the business review is presented on an unaudited pro forma basis as if the implementation had taken place on January 1, 2018. This information is labelled "pro forma" or "PF". The balance sheet evolution is compared with January 1, 2019, which includes the IFRS 16 impact versus December 31, 2018.

Besides IFRS accounts, Solvay also presents underlying Income Statement performance indicators to provide a more consistent and comparable indication of the Group's financial performance. The underlying performance indicators adjust IFRS figures for the non-cash Purchase Price Allocation (PPA) accounting impacts related to acquisitions, for the coupons of perpetual hybrid bonds, classified as equity under IFRS but treated as debt in the underlying statements, and for other elements that would distort the analysis of the Group's underlying performance.



# H1 RESULTS IN LINE WITH EXPECTATIONS AMID CHALLENGING MACRO CONDITIONS

## Macro environment

- Headwinds continued into Q2
- → Delivered results in line with our expectations
- → Resilience from diversified portfolio
- → Benefited from focus on cash, costs & pricing

#### **EBITDA**

Underlying, yoy

Margin
EBITDA / net sales

reported<sup>[1]</sup>  $\rightarrow$  -0.5% organic<sup>[2]</sup>  $\rightarrow$  -3.1%

at **23**%

- → Volumes impacted by headwinds in automotive, electronics and oil & gas
- → Positive net pricing partly offset lower volumes, higher raw materials and fixed costs

FCF to Solvay shareholders<sup>[3]</sup> (continued operations)

> at **€33m** +€51m yoy

- → Strong delivery in Q2
- → Inventory reduction in Q2 compensating for Q1 increase

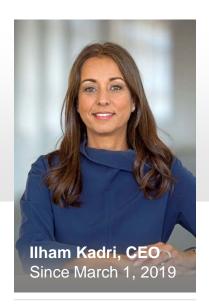


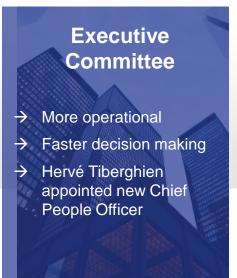
<sup>2]</sup> Organic growth excludes scope and forex conversion effects, as well as the impact of IFRS 16



Free cash flow after financing payments and minority interests

## **CEO HIGHLIGHTS**











## **PROGRESS ON 2025 SUSTAINABILITY OBJECTIVES**



→ Strong improvement off a strong base



→ 0.3 Mt reduction in absolute terms Also focused on driving sustainable progress on other key commitments in relation to:

- → People engagement
- → Sustainable Portfolio Management
- → Societal actions.



Q2 & FIRST HALF 2019 RESULTS

# FINANCIAL HIGHLIGHTS



### ADVANCED MATERIALS **AEROSPACE VOLUMES OFFSET HEADWINDS IN AUTO & ELECTRONICS**

#### MARKET DRIVERS

#### → Automotive market down

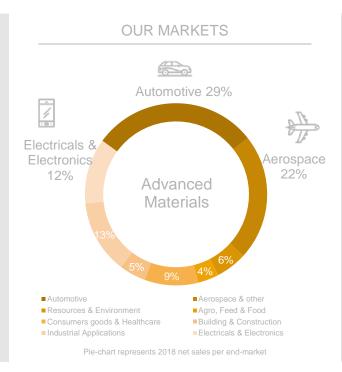
• -6%<sup>[1]</sup> global production decline in H1

#### → Electronics market

- Decreasing demand in smart devices since Q4 2017
- Global semiconductor revenues -15%

#### → Aerospace market growth

 Build rate increases in key commercial and military aircrafts



#### **OUR DELIVERY IN H1**

- → Net sales up +1.2% organically
  - Automotive sales down, but outperform market thanks to battery growth
  - Strong aerospace volume growth offsets decrease in automotive and electronics
- → EBITDA down -12% organically
  - One-time effects of -2.6%
  - Fixed costs up to support growth
- → EBITDA margin at 26%

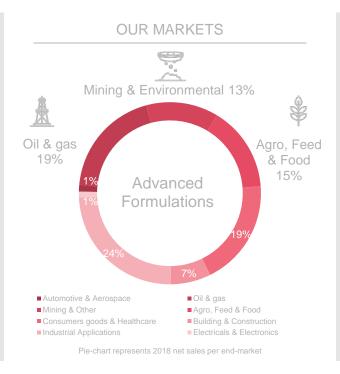


## **ADVANCED FORMULATIONS**

#### STRONG MINING & AROMA PERFORMANCE MITIGATE O&G CHALLENGES

#### MARKET DRIVERS

- → Oil and gas challenges
  - Lower stimulation activity in North American shale oil & gas sector
  - Focus on cost leads to technology shift to lower-priced products
- → Mining supportive
  - Stable demand environment
- → Consumer-related markets robust



#### **OUR DELIVERY IN H1**

- → Net sales down -5.1% organically
  - Oil & gas business down on lower demand and lost business
  - Mining up on new mine start-ups
  - Strong Aroma Performance business conditions
- → EBITDA down -5.8% organically
  - One-time effects of -1.4%
  - Net pricing positive
- → EBITDA margin at 18%



## PERFORMANCE CHEMICALS HIGHER PRICING & SOLID DEMAND

#### MARKET DRIVERS

- → Healthy demand in soda ash and peroxides markets
  - More consumer driven endmarkets
- → Latin-American market more challenged for Coatis



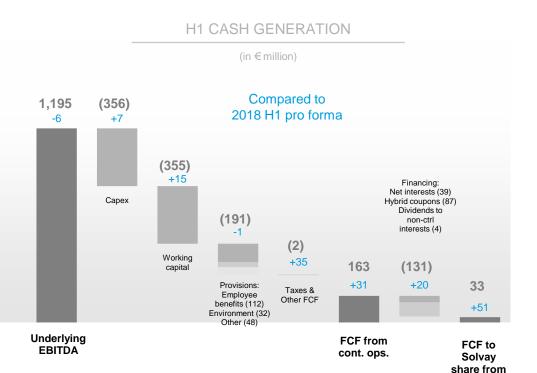
#### **OUR DELIVERY IN H1**

- → Net sales up +5.1% organically
  - Volumes stable
  - Pricing up in soda ash and peroxides
  - Coatis sales down
- → EBITDA up +11% organically
  - One-time effects of +3.1%
  - Prices more than offset higher raw material and energy costs
  - Strong contribution Rusvinyl
- → EBITDA margin at 30%



## FREE CASH FLOW GENERATION IMPROVED

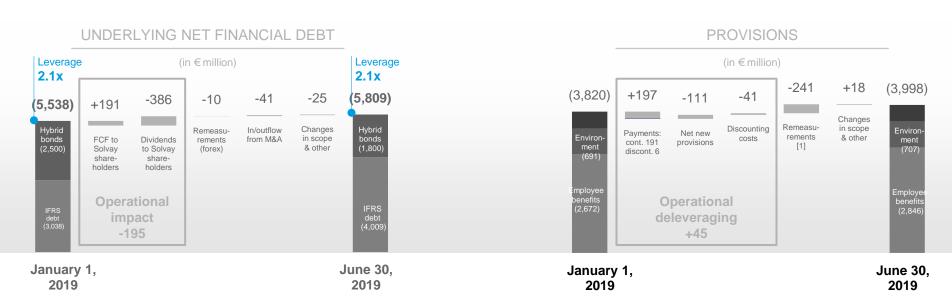
cont. ops.



- → FCF to Solvay shareholders from continuing operations in H1 at €33 million, €51 million better yoy
  - Strong delivery in Q2 of €123 million, overcoming negative FCF in Q1
  - Inventory levels reduced in Q2
  - Working capital and capex discipline maintained
- → Total FCF to Solvay shareholders in H1 at €191 million, €114 million better yoy
  - Strong performance in discontinued operations



## **UNDERLYING LEVERAGE RATIO MAINTAINED AT 2.1X**



- → Underlying net financial debt up in H1 due to concentration of dividend pay-out in first 2 quarters
- → Underlying leverage ratio maintained at 2.1x

- → Strong operational deleveraging
- → Negative impact from remeasurements due to lowered discount rates



## 2019 FULL YEAR OUTLOOK CONFIRMED





# **EBITDA** growth

Underlying excluding scope and forex conversion

- → Flat to modestly down organically<sup>[1]</sup>
- → Comparison base more challenged in Q3 than Q4



to Solvay shareholders from continuing operations

- → €490 million<sup>[2]</sup>
- → Total FCF generation will drive minimum **250 million deleveraging**



<sup>[1]</sup> Organic growth, excluding scope & forex conversion effects and IFRS 16 effect, compared to 2018 pro forma of €2,330 million

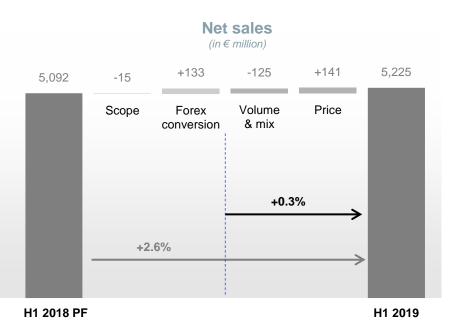
<sup>[2]</sup> vs 2018 pro forma of €566 million, already including IFRS 16 effect

Q2 & FIRST HALF 2019 RESULTS

# ADDITIONAL INFORMATION



## **NET SALES FLAT ORGANICALLY IN H1** WITH LOWER VOLUMES OFFSET BY HIGHER PRICES



#### → Volumes down -2.5%

- Significant decline in demand from the automotive, electronics and oil & gas markets
- Continuation of Q1 market conditions in Q2

#### → Pricing up +2.8%

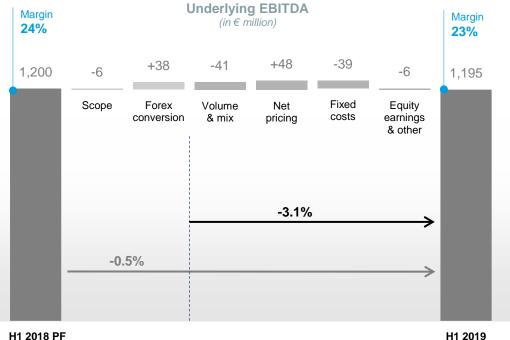
- Benefiting from transactional forex effects
- Higher negotiated prices for soda ash and peroxides in Performance Chemicals

#### → Forex supportive

Stronger US dollar mainly



## **UNDERLYING EBITDA DOWN -3.1% ORGANICALLY IN H1** AS POSITIVE NET PRICING OFFSETS VOLUME DECLINE

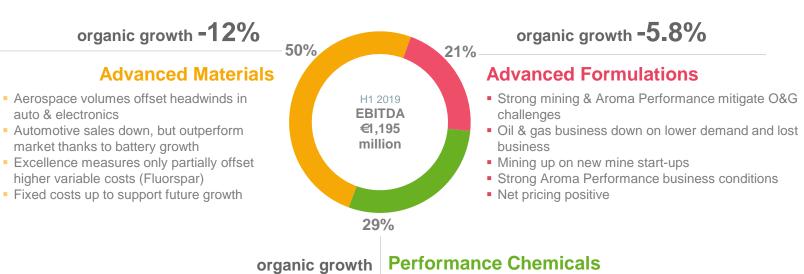


→ Volume impact of -3.4%

- → Net pricing up +2.8%
  - Benefiting from transactional forex effects
  - Price increases more than compensated for higher raw material and energy prices incurred in the period and before
- → Fixed cost impact of -3.3%
  - Investments to support growth
  - Q2 fixed costs up due to reduction of inventories
- → Net yoy effect of one-time events of -1%
- → Forex supportive on stronger US dollar mainly



# PERFORMANCE CHEMICALS GROWTH PARTLY COMPENSATES DECLINE IN ADVANCED SEGMENTS

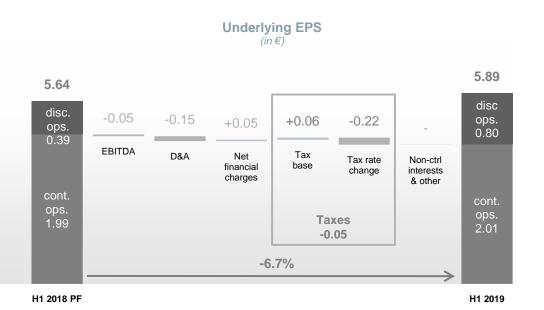


organic growth +11%

- Higher pricing & solid demand.
- Pricing up in soda ash and peroxides
- Coatis sales down
- Prices more than offset higher raw material and energy costs
- Strong contribution Rusvinyl



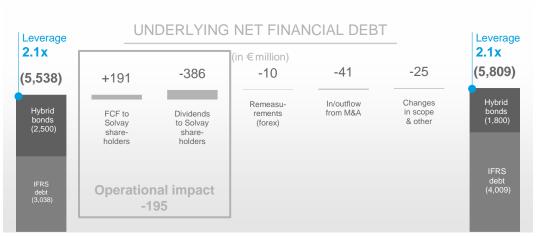
# H1 EPS SUPPORTED BY HIGHER CONTRIBUTION FROM DISCONTINUED OPERATIONS



- → Underlying EPS from continuing operations down -6.7% in H1
  - Lower EBITDA
  - Higher tax rate
- → Total underlying EPS up 4.4%
  - Strong contribution form discontinued operations



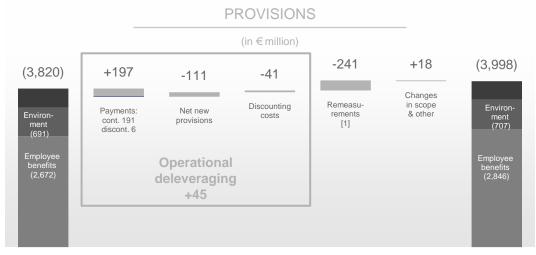
## **NET DEBT SEASONALLY UP WITH DIVIDEND PAYMENTS**



January 1, June 30, 2019 2019



## PROVISIONS SLIGHTLY UP WITH ACTUARIAL **ASSUMPTIONS (30/06/2019)**



	01/01/2019	Payments	Net new provisions	Discounting costs	Remeasur e-ments <sup>[1]</sup>	Changes in scope & other	30/06/2019
Employee benefits	(2,672)	116	(39)	(30)	(223)	2	(2,846)
Environment	(691)	32	(23)	(10)	(17)	2	(707)
Other	(458)	49	(49)	(1)	(1)	14	(445)
Total	(3,820)	197	(111)	(41)	(241)	18	(3,998)



## **EFFICIENT CAPITAL STRUCTURE LEADING TO** REDUCED COST OF DEBT

Underlying financial debt [1] evolution in € billion

#### **DELEVERAGING CONTINUES**



Significant deleveraging by divestments and operations

#### **INVESTMENT GRADE**

S&P **BBB** Stable outlook

Moody's Baa2 Stable outlook

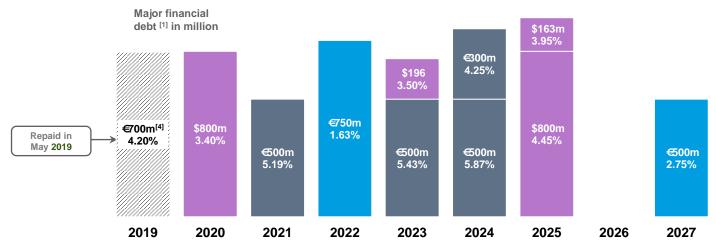


Underlying debt includes perpetual hybrid bonds (considered as equity under IFRS)

Net debt / underlying EBITDA of last 12 months

Impact from IFRS16 implementation

## **BALANCED MATURITIES ALLOWING FLEXIBILITY**



		December 31, 2018	June 30, 2019				
	Face value Avg maturity		Avg cost	Face value	Avg maturity	Avg cost	
EUR bonds	1,250	6.0	2.08%	1,250	5.5	2.08%	
EUR perpetual hybrid bonds[2]	2,500	3.3	4.97%	1,800[4]	4.0	5.27%	
USD bonds	1,714 <sup>[3]</sup>	4.6	3.88%	1,723[3]	4.1	3.88%	
Total major debt	Total major debt 5,464		3.97%	4,773	4.4	3.93%	
	in € million	in years		in € million	in years		

<sup>[1]</sup> Major debt only, excluding cost of currency swaps



At first call date

USD 1.960 million

<sup>[4]</sup> Solvay exercised the first call option on the €700 million hybrid bond on May 12, 2019

## 2019 P&L CONSIDERATIONS



## UNDERLYING EBITDA

EBITDA to be flat to modestly down organically compared to €2,330 million pro forma in 2018

- Comparison base more challenged in Q3 than Q4
- Except for discontinued operations, business scope effects are expected to be small in 2019.
- One-time gains in 2018 consisted mainly of €23 million synergies on Cytec postretirement benefits, booked in Q2 2018 (mostly in Advanced Materials).



#### FCF TO SOLVAY SHAREHOLDERS

To be at around €490 million from continuing operations

- Total FCF generation will drive minimum
   €250 million net financial debt deleveraging
- Capex discipline maintained, close to depreciation;
- Cash-out for provisions are expected temporarily higher than the €400 million run rate, with higher restructuring cash-out as the simplification plan unfolds. Provisions cash-out includes continued deleveraging of pension liabilities;
- Tax cash-out expected to increase, linked to phasing;
- Cash financial expenses expected largely flat;
- Working capital needs will depend on demand conditions at year end 2019, compared to a softer market conditions at year end 2018.



#### FOREX SENSITIVITY

Mostly exposed to the U.S. dollar, with the main sensitivities per US\$/€0.10 change:

- EBITDA sensitivity of ~€(120) million based on average 2018 rate in 2018 of US\$/€1.18
  - ~2/3 on conversion
  - ~1/3 on transaction, the latter being mostly hedged.
- Net debt sensitivity of ~€120 million based on the end 2018 rate of US\$/€1.15



## IFRS 16 AFFECTS EBITDA, P&L & DEBT COMPARABLES

- IFRS 16 implementation
  - → Capitalizes leases, previously considered as operating leases
  - → Taking effect for 2019 accounts
  - → Solvay is opting for a modified retrospective implementation of 2018, instead of a full restatement
- Previous year figures to be presented proforma
  - → EBITDA, depreciation, financial charges, capex and net financial debt increase
  - → Profit for the period decreases slightly
  - → Free cash flow to Solvay shareholders remains unchanged

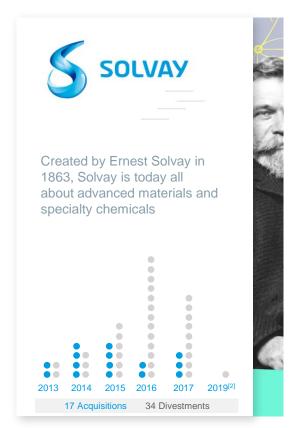
2018 key figures (in € m)	published	IFRS 16	pro forma
EBITDA	2,230	+100	2,330
Advanced Materials	1,197	+28	1,225
Advanced Formulations	521	+12	533
Performance Chemicals	729	+32	761
Corporate & Business Services	(218)	+29	(189)
EBITDA margin	22%		23%
Depreciation, amortization & impairments	(684)	-92	(777)
Net financial charges	(326)	-16	(342)
Profit for the period before taxes	1,220	-8	1,212
Income taxes	(305)	+2	(303)
Profit for the period from continuing operations	915	-6	909
Basic earnings per share (in €)	10.57		10.51
Capex from continuing operations	(711)	-83	(794)
Free cash flow from continuing operations	830	+16	846
Free cash flow to Solvay shareholders from continuing operations	566	-	566
Net working capital	1,550	+7	1,557
Net financial debt	(5,105)	-433	(5,538)
Leverage ratio	2.0		2.4
CFROI	6.9%		6.8%



# SOLVAY **PROFILE**



### **SOLVAY ID**



>70%
specialty
products

Advanced Materials Advanced Formulations Performance Chemicals >50% in GDP+ markets

Automotive & aerospace Electrical & electronics Resources & environment Agro, feed & food Consumer goods & healthcare

Consumer goods & health Building & construction Industrial applications



Europe North America Latin America Asia & RoW

€10.3 bn

net sales

50% sustainable solutions

€2.2 bn

underlying EBITDA

Margin 22%

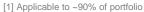
Headcounts and number of sites include Polyamide business, accounted for in discontinued operations

Top 3

market position<sup>1</sup>

24,500 people 125 ind. sites 21 R&I sites 62 countries

ncluding discontinued operations



[2] Planned divestment of Polyamides



## **MARKETS WE SERVE**







**NEXT GENERATION MOBILITY** 



Aerospace



Automotive



**RESOURCES EFFICIENCY** 







Industrial

Healthcare

Electronics

Mining Oil & Gas

Agro

Food

#### APPROX 50% OF GROUP SALES

## **OUR CORE TECHNOLOGIES**

Polymer &



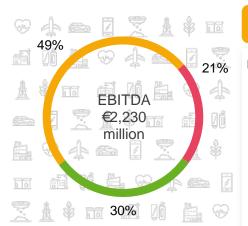
**Process leaders** in Soda Ash & **Peroxyde Chemicals** 



Surface & Liquid Chemistry



### **GROWTH ENGINES DELIVER 70% OF EBITDA**



#### **Advanced Materials**

Providing solutions for sustainable mobility, light weighting, CO2 and energy efficiency

**Specialty Polymers** 

**Composite Materials** 

**Special Chem** 

Silica

#### **Advanced Formulations**

Customized specialty formulations for surface chemistry & liquid behavior, maximizing yield & efficiency & minimizing eco-impact

Novecare

**Technology Solutions** 

Aroma Performance

#### **Performance Chemicals**

Lead in chemical intermediates through scale & technology, developing applications & industrial innovation for optimized costs

Soda Ash & Derivatives

Peroxides

Coatis

**Functional Polymers** 

Net Sales	€10,257m	€4,385m	€3,057m	€2,808m
Underlying EBITDA	€2,230m	€1,197m	€521m	€729m
Organic EBITDA growth	+5.3%	+3.1%	+8.1%	+1.6%
EBITDA margin	22%	27%	17%	26%
CFROI [1]	6.9%	10%	6.9%	8.3%
Cash conversion	68%	70%	72%	80%
R&I intensity	3.4%	3.9%	3.2%	1.0%



## **BECAUSE WE NEED MORE SUSTAINABLE MOBILITY**





Doing more with less

**AUTOMOTIVE** 

**AEROSPACE** 

**BATTERIES** 

↑ MORE

Cleaner and more energy-efficient mobility

Enhanced lightweighting & fuel efficiency

Higher performance and energy storage

**↓ LESS** 

Reduce impact to environment

Reduce CO<sub>2</sub> emissions

Reduce cost per kWh

~50% of Advanced Materials sales



## AIRCRAFT FUNDAMENTALS SUPPORT HIGHER GROWTH IN COMPOSITES

4.5%

Annual growth in passenger traffic

>8,000

Record high order backlog

**50**%

Weight of composites on new aircrafts vs <15% on legacy

**2X** 

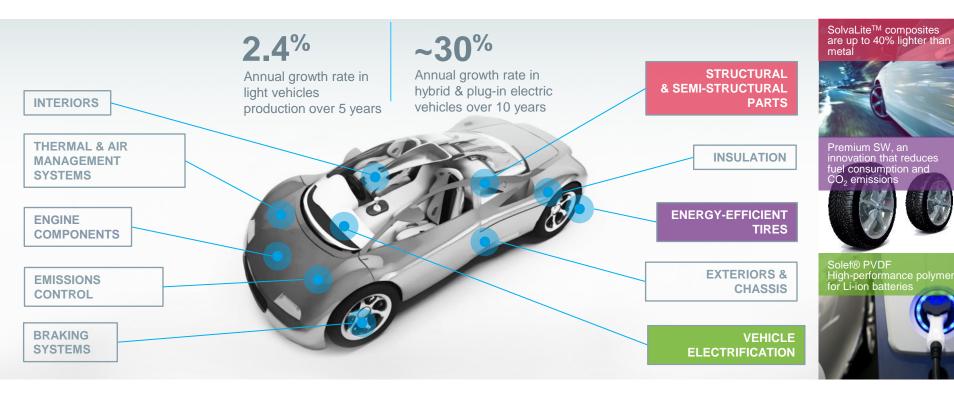
Number of aircrafts expected to double in 20 years







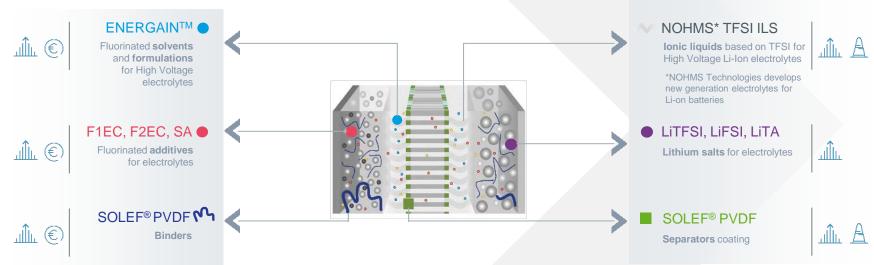
## WE MAKE CARS LIGHTER & MORE EFFICIENT INCREASED MATERIALS USAGE DRIVES GROWTH





## WE ARE A TECHNOLOGY LEADER FOR MISSION CRITICAL BATTERY MATERIALS

A unique expertise in fluorine chemistry and advanced conductive materials



Towards Solid-state battery

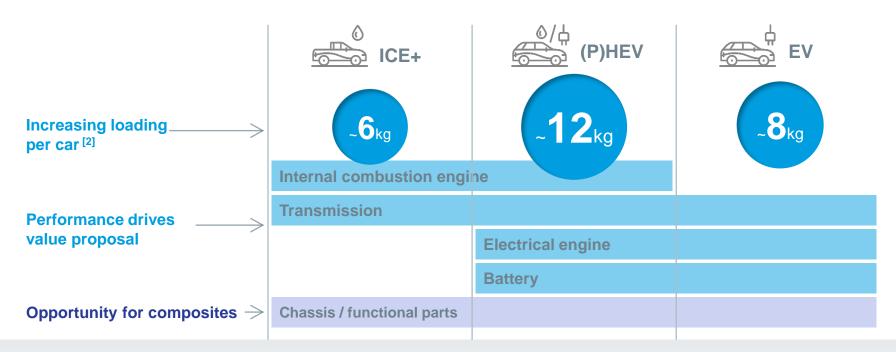








## SOLVAY POSITIONED IN ALL AUTO PLATFORMS OUTPACING THE INDUSTRY GROWTH BY 3X [1]



**Technology shift** 

**Big opportunity for Solvay** 



<sup>[1]</sup> For Solvay's polymer & composite technologies

Accessible market for Solvay polymer and composite technologies (excluding chassis / functional parts)

## BROADEST PORTFOLIO OF ADVANCED MATERIALS DIFFERENTIATING SOLVAY FROM COMPETITION

	Aromatics			Fluoropolymers				High Perf Composites							
	HPPA	PPS	PAEK	PSU	PTFE	PVDF	PFA	FKM	PFPE	Carbon Fiber	Thermoset Prepreg	Resin Infusion	Adhesives & Surfacing films	Thermo- plastic prepreg	Out-of- Autoclave prepreg
SOLVAY asking more from chemistry*	<b>√</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>	<b>√</b>	<b>✓</b>	<b>✓</b>	<b>✓</b>
ARKEMA	<b>V</b>		<b>V</b>			<b>V</b>									
■ <b>BASF</b> We create chemistry	<b>V</b>			<b>V</b>											
Celanese		<b>V</b>												<b>✓</b>	
DAIKIN					<b>V</b>	<b>V</b>	<b>V</b>	<b>V</b>							
DSM BIGHT SCIENCE, BRIGHTER LANKS.	<b>V</b>														
dyneon					<b>V</b>	<b>V</b>	<b>V</b>	<b>V</b>	<b>V</b>						
Dow	<b>V</b>				<b>V</b>		<b>✓</b>	<b>✓</b>	<b>V</b>						
<b>E</b> MS	<b>V</b>														
@ EVONIK	<b>V</b>		<b>V</b>												
HEXCEL										<b>V</b>	<b>✓</b>				<b>V</b>
KUREHA		<b>✓</b>				<b>✓</b>									
'TORAY'		<b>V</b>								<b>V</b>	<b>✓</b>			<b>V</b>	<b>V</b>
victrex'			<b>V</b>												



## **BECAUSE WE NEED MORE EFFICIENT SOLUTIONS**





Doing more with less

**MINING** 

OIL & GAS

**AGRO** 



Higher throughput and yield of metals & minerals

Maximize cost performance and fracturing efficiency

Targeted use of ingredients for seeds & crops

↓ LESS

Reduce impact to employees and environment

Less clean water usage

Reduce environmental impact

~42% of Advanced Formulations sales



## **HOW WE WIN** INNOVATION A KEY ENABLER OF CUSTOMER-INTIMACY



A worldwide network of researchers connected to academic partners



University

STEERING OPEN INNOVATION & COLLABORATION

R&I centers

€352 m

2,200

Investments

R&I employees

18% New sales ratio

> 75%

264

R&I pipeline in Sustainable solutions

Patent applications

1,500

agreements

€80 m Venture investments

Digital Industrial

**Plants** 

Establishing world class **R&I** centers







<sup>\*</sup> Standing left to right: Goldschmidt, Planck, Rubens, Sommerfeld, Lindemann, de Broglie, Knudsen, Hasenöhrl, Hostelet, Herzen, Jeans, Rutherford, Onnes, Einstein, Langevin Seated left to right: Nernst. Brillouin, Solvay, Lorentz, Warburg, Perrin, Wien, Curie, Poincaré

### LISTENING TO CUSTOMERS TO DEVELOP OPPORTUNITIES



#### SolvaLite<sup>™</sup>

40% lighter than metal Faster cure **Composites** 



#### **FUSEPLY<sup>TM</sup>**

improved build rates and lightweighting **Composites** 



#### Jaguar® C162

Less irritant
Better resource efficiency
Polymers



#### **AgRHO**®

- more nutritional value and less waste
- for yields of over 20-30% **Surfactants**



#### Kalix® bio-based

40% of petrol consumption reduced **Polyamide** 



#### Rhovanil® Natural CW

- Sustainable sourcing and process
- New purification process to vanillin (99,5%) **Aroma and fragrance**



## **HOW WE WIN OUR INTEGRATED THINKING APPROACH**

AMONG MANY INITIATIVES, WE WORKED WITH WBCSD TO IDENTIFY THE SDGs MOST IMPACTED BY OUR **INDUSTRY** 





Integrated thinking approach to align SD objectives with our corporate strategy







Solvay Way translates our SD ambitions into concrete actions and clear responsibilities













Recent initiative



Awards & rankings

WBCSD: World Business Council for Sustainable Development

FTSE4GOOD

**ESG** rating 3.8 Percentile rank 92

DJSI

score 81% Percentile rank 87% (10/79)

**MSCI** 

AAA Percentile rank top 12%



# HOW WE WIN INTEGRATING SUSTAINABILITY INTO DECISION-MAKING

OUR UNIQUE SUSTAINABILITY PORTFOLIO MANAGEMENT (SPM) TOOL GUIDES OUR STRATEGIC CHOICES AND RESOURCES ALLOCATION





SPM assesses each of Solvay's products in all its applications



SPM is embedded in our key business processes: R&I, Capex, M&A, Purchasing









Sustainable Solutions provide higher social and environmental contribution to customer performance with lower environmental impact in its production phase.



# STRONG FINANCIAL PERFORMANCE OUTPERFORMING MID TERM OBJECTIVES (2016-2018)



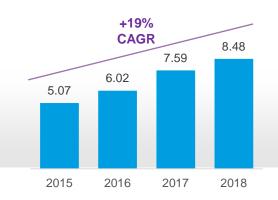






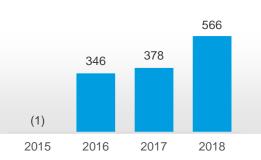
# REWARDING SHAREHOLDERS WITH GROWING RETURNS







# Free cash flow To Solvay shareholders from continuing operations (in € million)









A NEW EXECUTIVE COMMITTEE















# STRONG TRACK RECORD OF CONTINUED SHAREHOLDERS' DISTRIBUTION

OUR POLICY IS TO PROPOSE A DIVIDEND INCREASE TO OUR SHAREHOLDERS WHENEVER POSSIBLE





For more than 35 years, the dividend has been stable or has gradually increased, and has never been reduced.

Dividend CAGR since 1982 ~5.5%

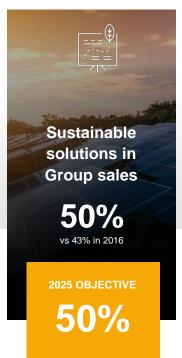




# NOT AT THE EXPENSE OF THE PLANET PROGRESS ON 2025 SUSTAINABILITY OBJECTIVES









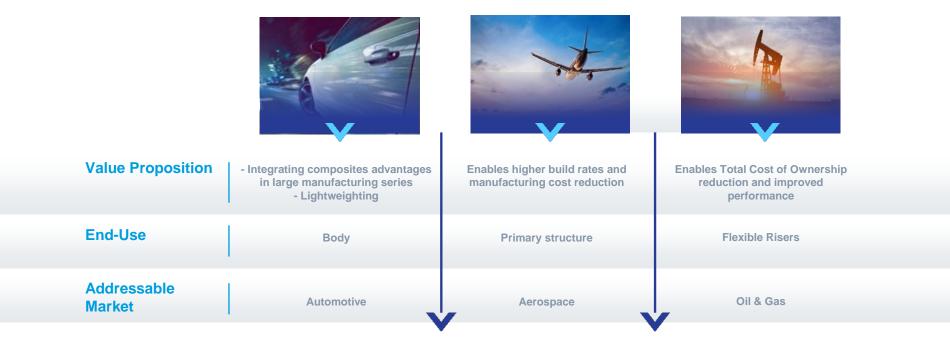


# 2019

# UNLEASHING AND ACCELERATING VALUE CREATION



# COMBINING SPECIALTY POLYMERS AND COMPOSITES TECHNOLOGIES, WE DELIVER THERMOPLASTICS COMPOSITES



Well positioned to become Market Maker



# **MOVING FORWARD**









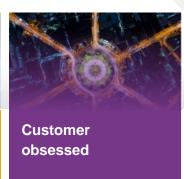
## WHY INVEST IN SOLVAY?



We are developing topnotch chemistry that addresses sustainable mobility and improves resource efficiency, striving to create financial value as well as value for society at large.



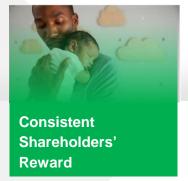
We provide sustainable solutions to answer the needs of the future, dedicating our innovation towards impactful circular economy and collaborate with game-changers to spark the impact of cleaner and sustainable solutions globally.



By answering fast-pacing demand in constantly evolving markets, we create long term partnerships with our customers, enabling the co-construction of innovative products and solutions.



On top of our financial objectives, we have set extra financial targets for 2025 for people, planet and society: Solvay is committed to maximizing delivery, and determined that these goals will be met responsibly.



We create sustainable value for our shareholders, with a ~5.5% dividend CAGR since 1982.



STOCK INFORMATION

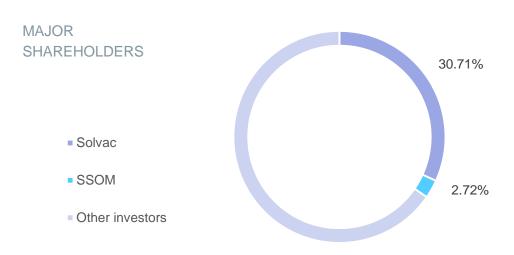
# INVEST IN SOLVAY STOCK





## **SOLVAY SHARE**

Share data	
Number of shares	105,876,416
Market capitalization	€9 bn
Listing	Euronext Brussels & Paris
Member code	SOLB.BE
Currency	EUR
ISIN code	BE0003470755
Deferred settlement service	Eligible
Shares savings plan PEA	Eligible
Tax exemption for some countries	capped at 15%



Solvay is included in major indices: Bel20, CAC Next 20, STOXX family (DJ Stoxx and DJ Euro Stoxx), MSCI index, Euronext 100 as well as the DJSI World Index and the FTSE4Good, one of the key indices for socially responsible investment.





## ADR PROGRAM FOR US INVESTORS

ADR program for US investors	
ADR symbol	SOLVY
Platform	OTC
CUSIP	834437303
DR ISIN	US834437305
Underlying ISIN	BE0003470755
SEDOL	BD87R68
Depositary bank	Citi
ADR ratio	1 ORD : 10 ADR

#### Benefits of ADR's



- Clear and settle according to US standards
- Convenience of stock quotes and dividend payments in US dollars
- Purchase in the same way as other US stocks via a US broker
- Cost effective means of building an international portfolio

#### Contact CITI to create Solvay ADRs



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Solvay serves the needs of US customers with solutions meeting their demand for performance and sustainability. As of 2017, Solvay employs 6,400 people at 44 industrial sites, six Formulation Centers, seven Research and Innovation Centers and three North American headquarters in Alpharetta, Georgia; Houston, Texas; and Princeton, New Jersey. With the acquisition of Cytec at the end of 2015, Solvay reinforced its place as an advanced materials and specialty chemicals company, committed to developing chemistry that addresses key societal challenges.

In 2017, construction was completed on "Solvay Solar Energy, Jasper County, SC" solar farm, a 900-acre, 71 megawatt facility south of Charleston, South Carolina, underscoring the Group's global sustainability commitment.



## **INVESTOR RELATIONS**



YOUR INSTITUTIONAL CONTACTS

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Head of Investor relations

#### Jodi Allen

Investor relations Manager

#### **Bisser Alexandrov**

Investor relations Manager

#### **Geoffroy d'Oultremont**

Investor relations Manager

#### **Anaïs Musimenta**

Events & coordination

SHAREHOLDERS' CONTACTS

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Investor relations Manager

#### Laetitia Van Minnenbruggen

Private investors Manager

## **Contact us**

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Solvay First Nine Months 2019 Earnings



Finance Avenue 2019



Solvay strategy review



February 26, 2020

Solvay Full Year 2019 Earnings





Solvay materials have been traveling to outer space for 50 years!

Jul 19, 2019



Solvay spotlights sustainable mobility and resource efficiency at K 2019

Jul 18, 2019



#1000Solutions to change the world

Jun 20, 2019

## **DISCLAIMER**



This presentation may contain forward-looking information. Forward-looking statements describe expectations, plans, strategies, goals, future events or intentions. The achievement of forward-looking statements contained in this presentation is subject to risks and uncertainties relating to a number of factors, including general economic factors, interest rate and foreign currency exchange rate fluctuations, changing market conditions, product competition, the nature of product development, impact of acquisitions and divestitures, restructurings, products withdrawals, regulatory approval processes, all-in scenario of R&D projects and other unusual items.

Consequently, actual results or future events may differ materially from those expressed or implied by such forward-looking statements. Should known or unknown risks or uncertainties materialize, or should our assumptions prove inaccurate, actual results could vary materially from those anticipated. The Company undertakes no obligation to publicly update or revise any forward-looking statements. This document does not constitute an offer to sell, or the solicitation of an offer to subscribe for or buy, any securities.





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QUESTIONS?

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