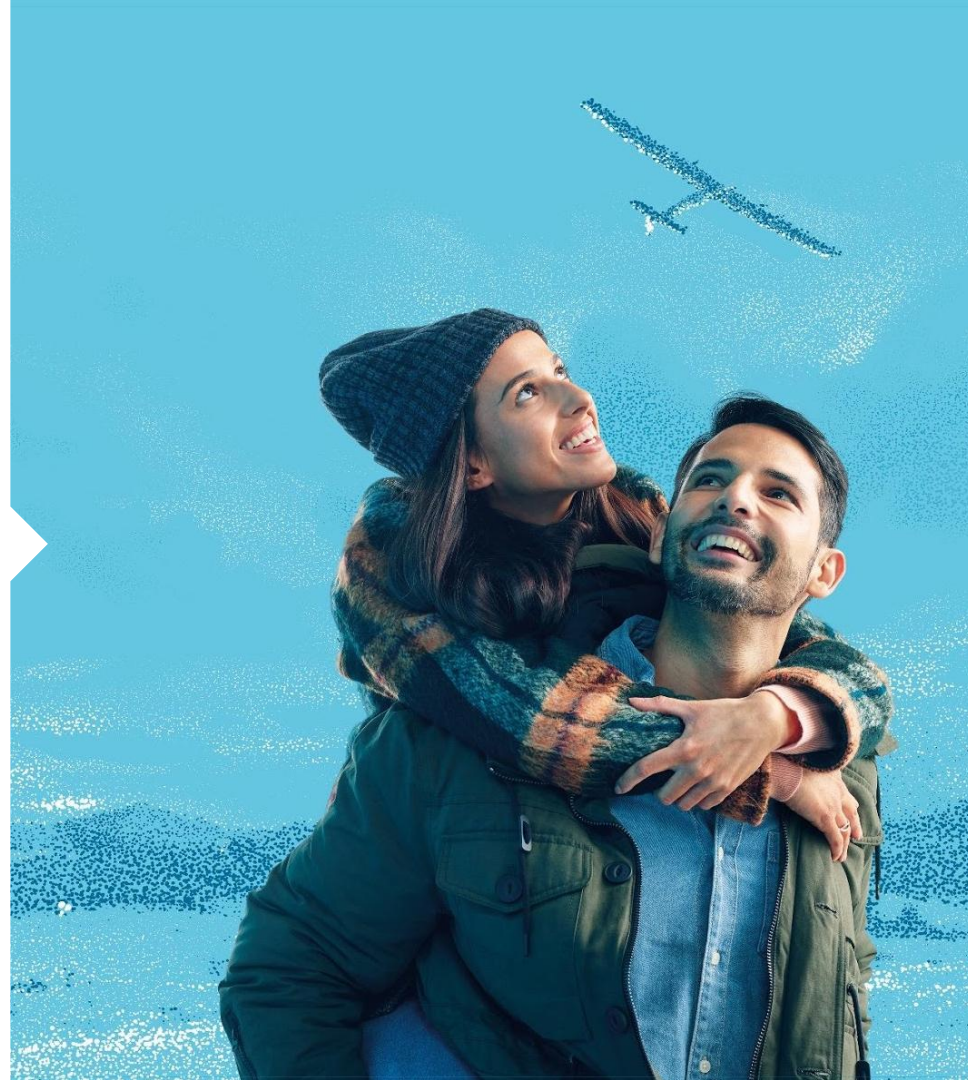




Progress beyond

Investor conference

November 25, 2020





This presentation may contain forward-looking information. Forward-looking statements describe expectations, plans, strategies, goals, future events or intentions. The achievement of forward-looking statements contained in this presentation is subject to risks and uncertainties relating to a number of factors, including general economic factors, interest rate and foreign currency exchange rate fluctuations, changing market conditions, product competition, the nature of product development, impact of acquisitions and divestitures, restructurings, products withdrawals, regulatory approval processes, all-in scenario of R&D projects and other unusual items. Consequently, actual results or future events may differ materially from those expressed or implied by such forward-looking statements.

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Solvay Profile & Strategy



Solvay by the numbers



€10.2B

net sales
53% sustainable
solutions

€2.3B

underlying EBITDA
23% margin

>50%

revenue in faster
growing economies

24,100

People at
Solvay

115

Sites
globally

Evenly
Balanced

revenue across Europe, the
Americas and Asia & RoW

2,100

R&I employees in
21 major R&I centers

€336M

in R&I

>100

nationalities

64

countries

75%

of R&I pipeline revenue to
be from "Sustainable
Solutions"

240

New patents
In 2018

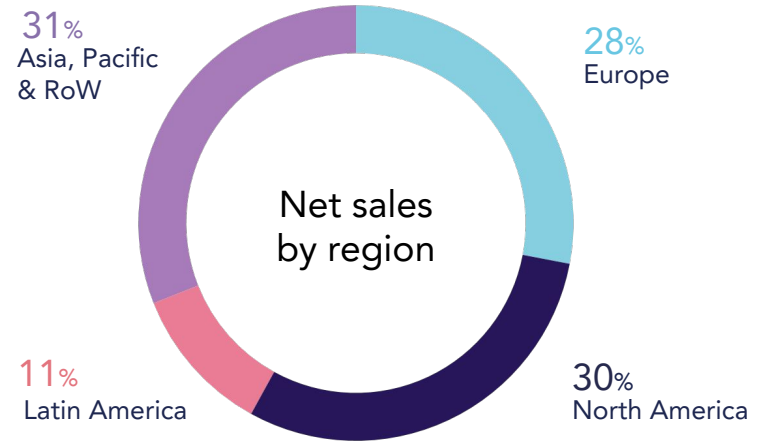
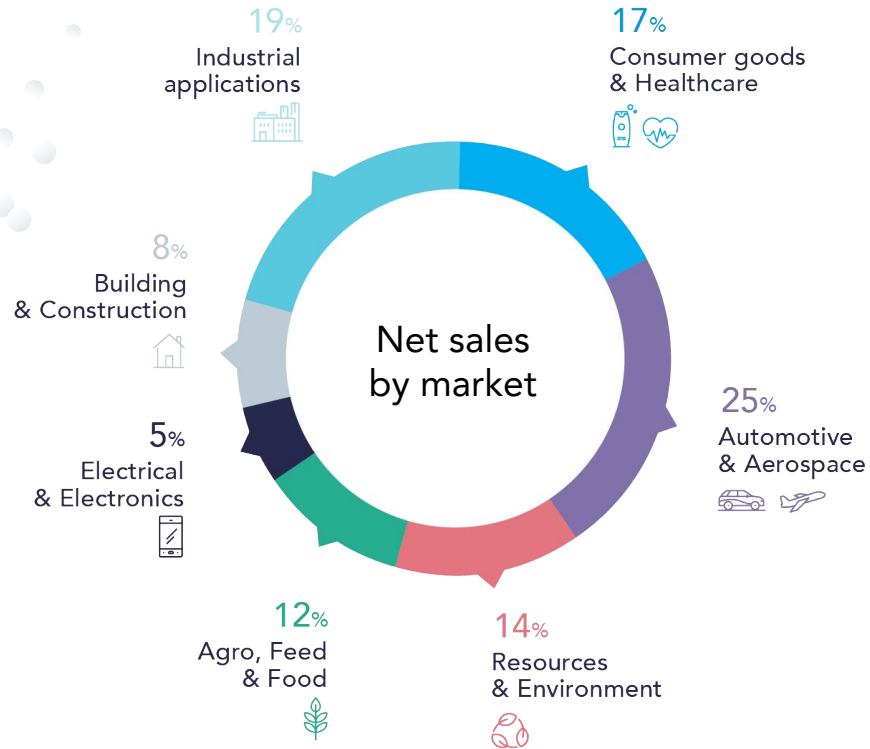
2,630

patents in force

1,900

intellectual
property
agreements

Solvay by markets and region



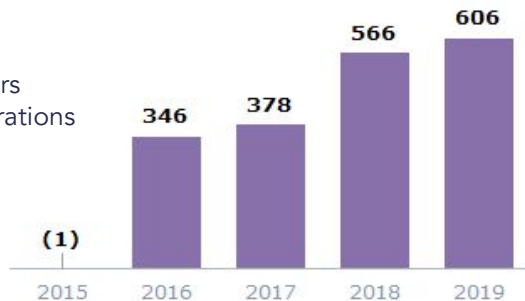
Financial performance



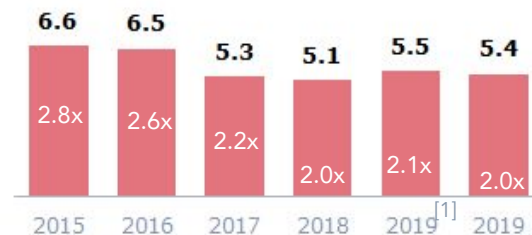
Underlying EBITDA
(in € million)



Free cash flow
to Solvay shareholders
from continuing operations
(in € million)



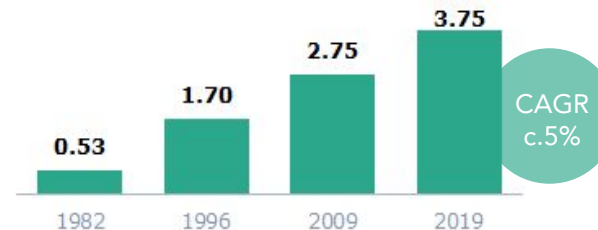
Underlying net
financial debt
(in € billion)
Leverage
in times



Provisions
(in € billion)



Dividend
(in € per share)



Our Businesses Aligned to Powerful Megatrends



Megatrends

Electrification

Lightweighting

Resource efficiency

Healthcare

IoT / Digitalization

Eco-friendly based solutions



Our Solutions & Value Proposition

High-performance polymer technology portfolio

Bio-based ingredients

- Binders & membranes for Li-ion

- Improving engine efficiency & downsizing

- Flexible risers

- Long-term implants
- Medical devices
- Dialysis membranes
- Pharma packaging

- New-generation OLED & flexible displays

- Vanillin: Flavors & fragrances
- Guar: Agro & nutrition Home & personal care products

Electrolyte technology

Thermoset composites

Extraction technologies

High-purity chemicals

- Next-generation Li-ion

- Aerospace structures

- Cu flotation
- Li extraction

- Semiconductor industry consumables

Thermoplastic composites

- Aerospace industry
- Automotive industry

- Flexible risers

Soda ash, Peroxides & Silica

- Eco-efficient glass
- Air pollution control
- Eco-efficient tires
- Dialysis
- Disinfection

Waterborne solutions

- Coatings

Addressable Markets
€150 bn

Spotlight on sustainable mobility trends

Solvay's 3 platforms positioned for growth



EV Batteries

Materials for binders, electrolytes, and separators



Thermoplastic Composites

Combining our expertise in polymers and composites



New
PLATFORM

Hydrogen & Clean Energy

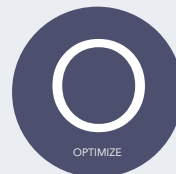
Membranes & electrodes of PEM electrolyzers & fuel cells

Our G.R.O.W. Strategy

A differentiated management approach to drive growth, cash, and returns



ACCELERATE GROWTH	DELIVER RESILIENT CASH	OPTIMIZE RETURNS	WIN
MATERIALS	CHEMICALS	SOLUTIONS	Solvay ONE
Prioritize investments in high margin Materials businesses with high growth potential, which are also our most sustainable solutions	Maximize cash flow generation from our resilient Chemicals businesses where we have a competitive advantage	Optimize our Solutions businesses to unlock value and increase returns.	Create a winning team and operating model to support a performance-driven culture and win with our customers
Extend position as #1 pure-play advanced materials business	Become #1 cash conversion chemical player	Unlock value	
Specialty Polymers Composite Materials	Soda Ash & Derivatives Peroxides Silica Coatis Rusvinyl	Novecare Technology Solutions Special Chem Aroma Performance	
35% 2019 FY NET SALES	38% 2019 FY NET SALES	27% 2019 FY NET SALES	
~28% 2019 FY EBITDA MARGIN	~27% 2019 FY EBITDA MARGIN	~17% 2019 FY EBITDA MARGIN	
67% 2019 FY Cash conversion	79% 2019 FY Cash conversion	68% 2019 FY Cash conversion	
3.5% 2019 FY R&I Intensity	1% 2019 FY R&I Intensity	3.3% 2019 FY R&I Intensity	



[1] Cash Flow Return On Investment measures the cash returns of Solvay's business activities. Movements in CFROI levels are relevant indicators for showing whether economic value is being added, though it is accepted that this measure cannot be benchmarked or compared with industry peers. The definition uses a reasonable estimate of the replacement cost of assets and avoids accounting distortions, e.g. for impairments. It is calculated as the ratio between recurring cash flow and invested capital, where: Recurring cash flow = Underlying EBITDA + Dividends from associates and JVs - Earnings from associates and JVs + Recurring capex + Recurring income taxes ; Invested capital = Replacement value of goodwill & fixed assets + Net working capital + Carrying amount of associates and JVs ; Recurring capex is normalized at 2% of the replacement value of fixed assets net of goodwill values ; Recurring income tax is normalized at 30% of (Underlying EBIT - Earnings from associates and JVs)

Materials

#1 pure play advanced materials business

Unique high-performance
polymers & composite
technologies

Strong growth opportunities

- Sustainable automotive
- Sustainable aerospace
- Healthcare
- Electronics



LIGHT-WEIGHTING



ELECTRIFICATION



EXPANDING
HEALTHCARE



IOT /
DIGITALIZATION



RESOURCE
EFFICIENCY

Strategic intent
Accelerate growth

Innovation

Research,
digital and
technical
support

Customers

Upgrade key
account resources
and e-commerce
platforms

Investment

Prioritize
investments
for growth

Key levers

- Realign organization around growth opportunities
- Accelerate innovation with highest-growth customers
- Reallocate resources to thermoplastic composites and battery platforms to accelerate customer wins
- Improve operational efficiencies through simplification, order to cash optimization and digitalization

Track
record

+7%

EBITDA growth
(organic 2014-2019)

~28%

EBITDA margin
(2019)

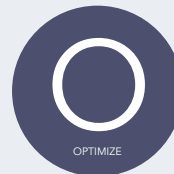
>25%

Vitality index
(2018)^[1]

Returns

> WACC

(average 2014-2019)



Chemicals

#1 cash conversion chemical player

World-leaders in
essential chemicals
to daily life

Mono-technology businesses

- Soda ash
- Peroxide
- Silica
- Phenol chain



RESOURCE
EFFICIENCY



EXPANDING
HEALTHCARE

Strategic intent
Deliver resilient cash

Innovation
Focus on
process
innovation

Customers
Leverage
best-in-class
global production
assets

Investment
Selectively
invest in
capacity

Key levers

- Adapt organization to focus on cash and returns
- Drive focused productivity and rationalization programs
- Prioritize Capex to maintenance and invest selectively for compelling cash returns, e.g. natural soda ash
- Focus R&I on process innovation

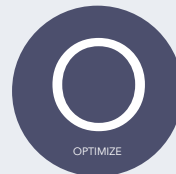
Track
record

+9%
Cash flow
growth
(organic 2014-2019)

~79%
Cash conversion
(2019)⁽¹⁾

~27%
EBITDA margin
(2019)

Returns
at WACC
(average 2014-2019)



Solutions

Unlock value

Unique
formulation &
application expertise

Selective opportunities to grow

- Natural food ingredients
- Crop care
- Coatings
- Mining solutions



IOT /
DIGITALIZATION



RESOURCE
EFFICIENCY



ECO-FRIENDL
Y
SOLUTIONS

Strategic intent
Optimize returns

Innovation

Focus on
eco-friendly
solutions

Customers

Digitalization,
focus on key
accounts

Investment

Selective
in niche
opportunities

Key levers

- Innovate selectively in specialty niche markets
- Fix shale oil & gas and other low-return businesses
- Drive efficiency and address fragmented industrial footprint

Track
record

Returns
< WACC

(average 2014-2019)

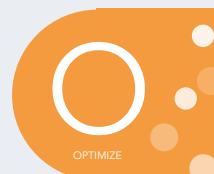
Flat

Net sales &
EBITDA growth

(average 2014-2019)

~17%

EBITDA margin
(2019)





Cost savings plan

Overview of structural targets

Main Levers

- Restructuring
- Indirect Spend
- Productivity Efficiencies

Total structural target of €410 million gross savings by 2024

Structural

€350m

(Nov'19 G.R.O.W.
strategy + Feb'20)

Composite
Materials

+€60m
(May'20)

2030 Solvay One Planet goals

10 ambitious objectives to reduce our global impact



CLIMATE

Fight against climate crisis



Align GHG with Paris Agreement & commit to SBTi



Reduce by 30% (-2%/y)

Phase out coal



Achieve 100%

Reduce negative pressure on biodiversity



30% reduction

RESOURCES

Embed circular business



Increase Sustainable Solutions revenues



Achieve 65% vs 50%

Increase circularity



Achieve 15% vs 7%

Reduce non-recoverable industrial waste



30% reduction

Reduce intake of freshwater



30% reduction

BETTER LIFE

Improve quality of life



Safety is a priority



Aim for zero accident

Accelerate Inclusion & Diversity



Parity in 2035 vs 24% mid & senior management

Extend maternity leave time and open it to co-parents



16 weeks regardless of the gender in 2021

First 9M / Q3 2020 Highlights



Nine months 2020 Performance

Record free cash flow and cost delivery



€801_m

FREE CASH FLOW¹

- Disciplined working capital
- Structural improvements
- More than double prior year

€6.8_{bn}

NET SALES

- Market trends similar to Q2
- Pricing Sustained

€1,481_m

Underlying EBITDA
Margins 22%

- High quality earnings due to price & €260m cost reductions

¹FCF to solvay shareholders, continuing operations

Trends by end market

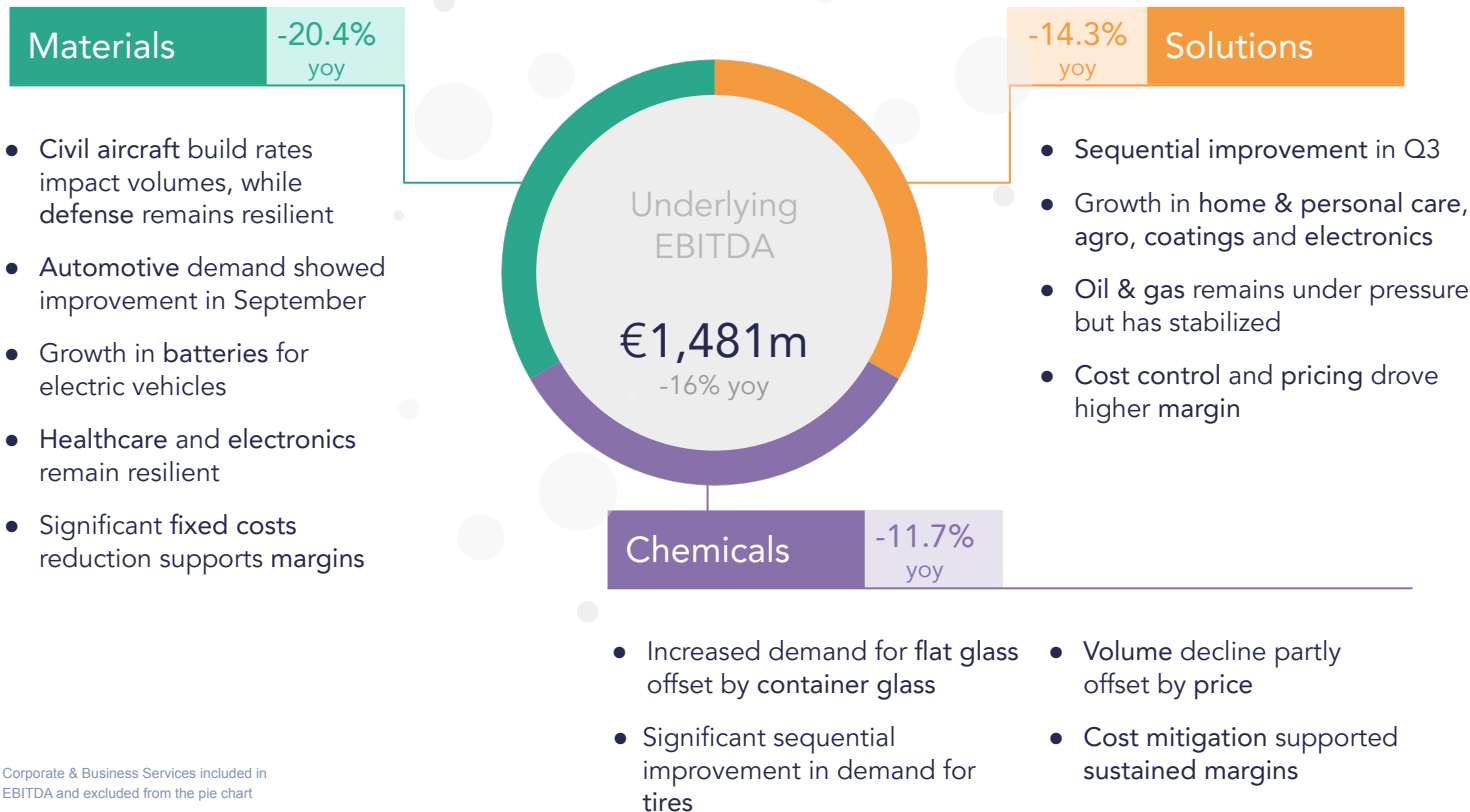


End Market	% Solvay annual sales 2019	Solvay Q3 2020 trends
Building & Construction/Industrial	16%	Demand improvement in flat glass for construction (Sept)
Automotive	14%	Growth in EV battery applications & silica for tires (Sept)
Food/Agro/Feed	12%	Growth in Agro; vanillin remains resilient
Home & Personal Care	8%	Resilient demand for bio-based products + innovation
Civil Aerospace	7%	Composite restructuring plans on track to mitigate civil decline
Electronics	5%	Growth driven by semiconductors
Healthcare	4%	Growth in various applications
Mining	4%	Short-term impact ¹ in sector
Shale Oil & Gas	4%	Turnaround plan supports cost reductions

~75%

¹ impact from Covid-19 pandemic

Performance by segment 9 months 2020



Corporate & Business Services included in EBITDA and excluded from the pie chart

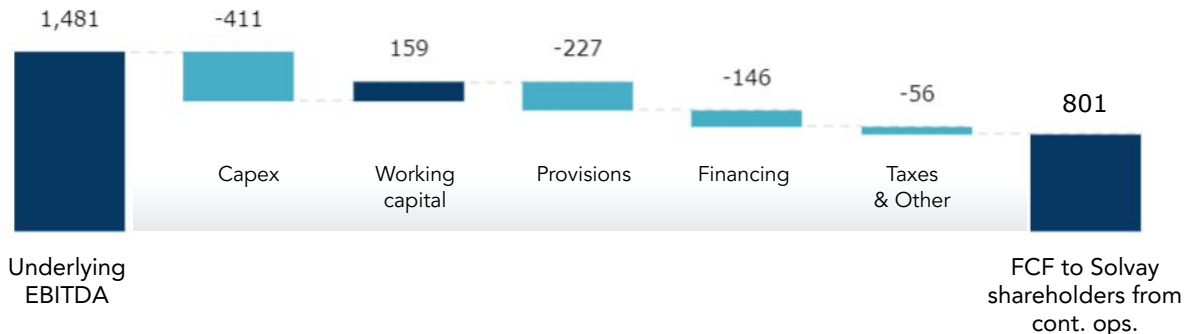
Segment figures represent an organic year on year comparison

Strong free cash flow generation

Driven by disciplined working capital management & cost saving programs



First Nine Months 2020

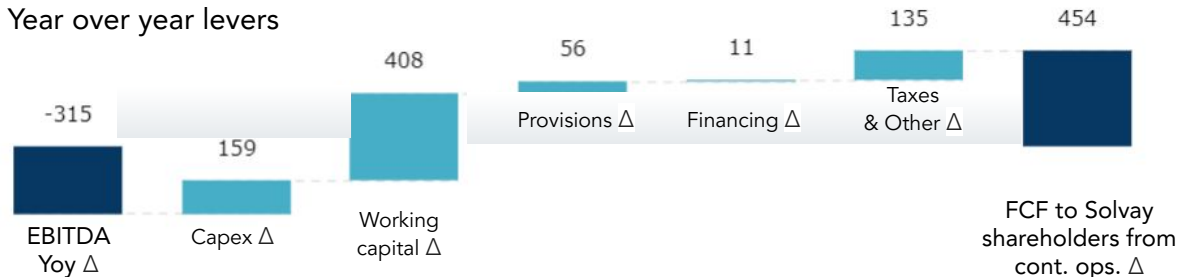


9m 2020 FCF
€801m vs. €345m in 9M 2019

Main drivers

- Working capital discipline
- Cost reductions
- Adapting investments
- Lower pension cash costs & taxes

Year over year levers



Key enabler to
delever net debt by
€1.1bn in the first 9m

Cost savings status update 2020



Nine months 2020

€260m

Permanent structural levers
(€130m)

- Restructuring €62m
- Indirect Spend €51m
- Productivity Efficiencies €17m

Temporary levers (€130m)

- Furloughs
- Salary freeze & reductions
- Discretionary costs

FY 2020 estimate

€150m

Structural
measures 2020



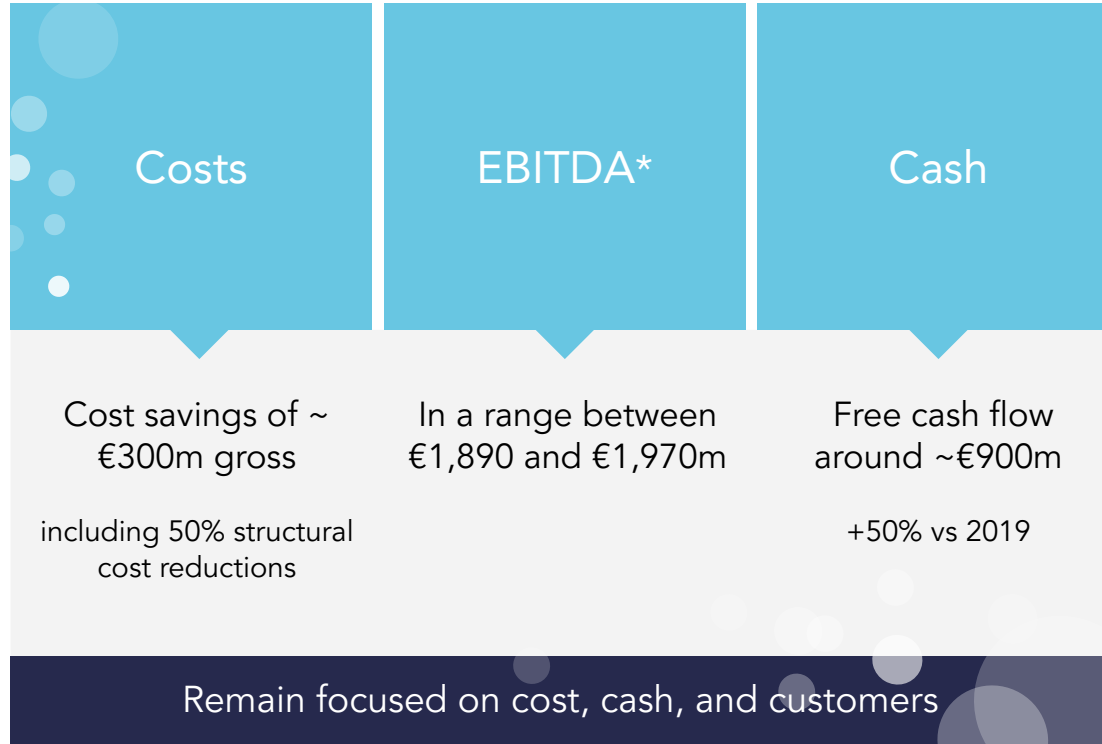
€150m

Temporary
measures 2020

.....

€300m

Outlook for full year 2020



*Underlying EBITDA - Barring further deterioration related to a second wave of Covid-19

Cautious financial policy to support credit profile



Solid Credit Profile

Cautious Financial Policy underpinning Investment Grade Rating



Deleveraging & Strengthening Our credit profile

- Solid & Efficient capital structure
- Financial flexibility with a well balanced debt maturity profile
- Credit rating included in internal model portfolio management and all major strategic decisions

Provisions

- De-risking B/S for pensions, reducing volatility and enhancing visibility & FCF

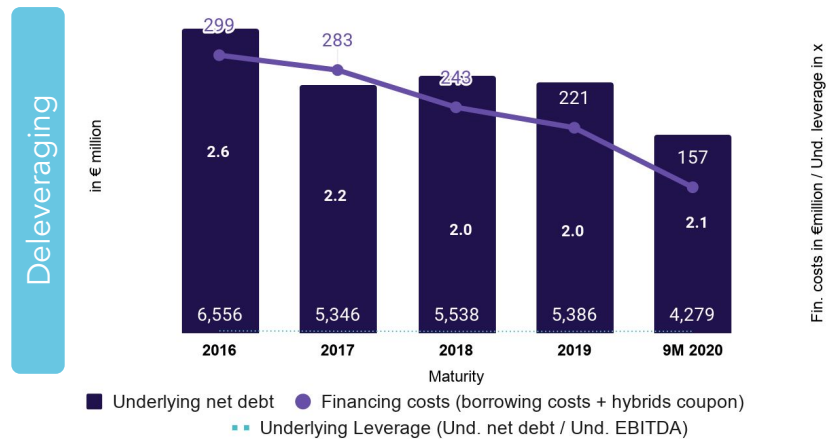
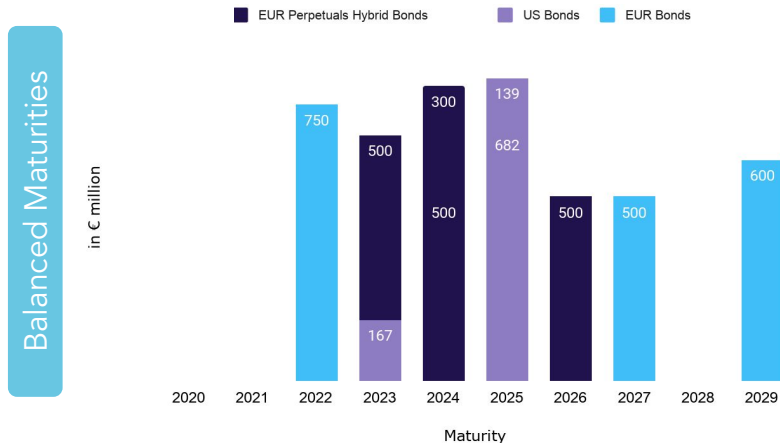
Excellent liquidity reserves in excess of € 4 bn

- Cash levels prudently maintained at high level in the context of COVID-19 crisis
- Undrawn Revolving Credit Facility and bilateral lines

Dividend Policy

- "Stable or growing" dividend policy
- Solid dividend cash cover

Efficient management of our capital structure



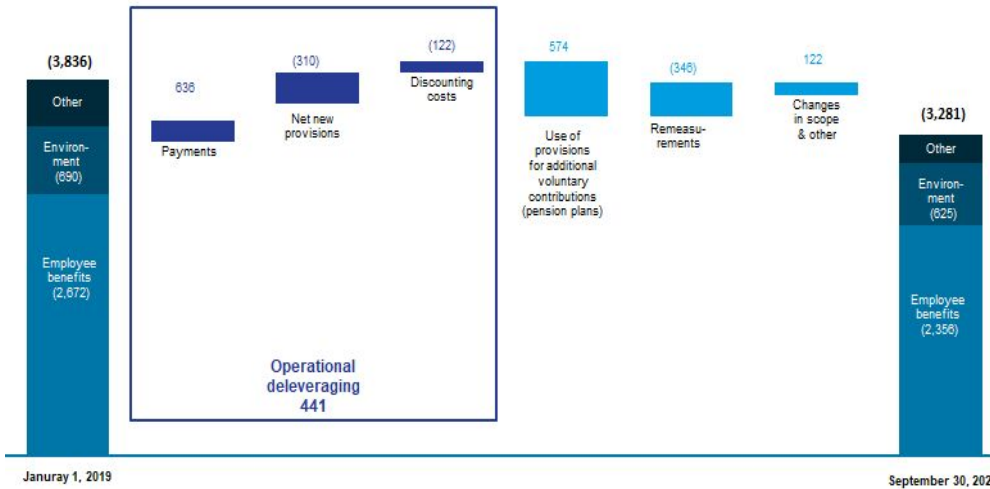
STRONG CAPITAL STRUCTURE

- De-risking policy (P&L & B/S): currency mix , balanced maturities,
- Debt portfolio optimization and financing cost reduction
- Over the last 4 years, underlying net financial debt reduced by ~€2.3 bn or ~35%, financing costs reduced by ~30%
- Integrate ESG objectives into financing Positive CO2 reduction Incentive included in all our Credit Facilities

Pension contributions create value and improve cash generation



€0.6 bn Pension funding since Dec'19 in UK, USA and France



€350 m additional contributions planned over next 18 months in Germany & Belgium



- De-risked balance sheet
- Enhance current & future CF
- Strong economic returns

Focus on cash, cost and customers

Provided resilience while preparing for growth



GROW Strategy

Future proofing the business with sustainability at its core

- Megatrends including electrification, lightweighting, & eco-friendly solutions support growth
- Diversified portfolio offers resilience during challenging period

Focus on cash & costs

Accelerating reforms with focus on what we can control

Record cash generation and cost reductions help to weather the storm

- Record 9M'20 Free Cash Flow to shareholders driven by disciplined working capital management
- Acceleration of cost savings measures yielded total gross savings of €260m
- Underlying EBITDA down 16% organically year-on-year driven by lower volumes due to COVID-19
- Maintaining industry-leading EBITDA margins of 22% thanks to pricing power and swift cost actions

Strong credit profile

Cautious financial policy and strong credit profile

- Efficient capital structure
- Focus on sustained deleverage & B/S derisking and sustained strong liquidity

Annexes

4



Automotive

We make cars more efficient



MARKET DRIVERS

Fuel efficiency / lightweighting regulations driving CO₂ reductions

- EU target 95g CO₂/km by 2020
- US target 50% reduction on new vehicles by 2025

Shift to electrification

- ~30% CAGR hybrid & plug-in electric vehicles in 10 years
- Increasing polymer weight per car 6kg ICE → 12kg P(HEV)
- Content doubles with move toward hybrid vehicles

HOW WE WIN

Broadest portfolio of advanced materials

- Greater use of high-performance polymers to meet more critical applications

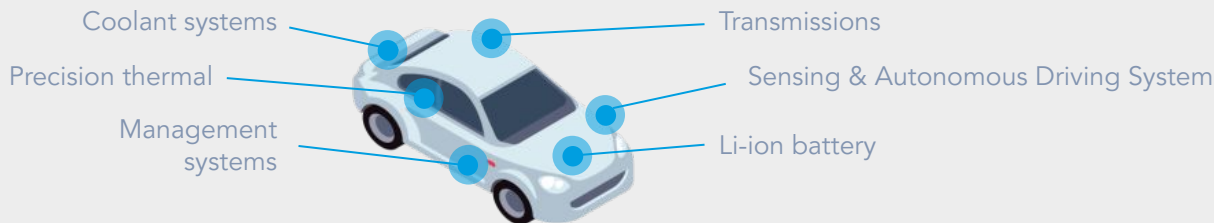
Deep customer relationships

- Strategic collaborations across OEMs
- Alliance on next generation battery development

Leveraging core competencies

- Knowledge to integrate design, materials and processes

Solvay
outpaces
growth 3X



Aerospace

We make aircraft lighter & more efficient



LIGHTWEIGHTING



RESOURCE
EFFICIENCY



MARKET DRIVERS

4.3% annual growth in passenger traffic

10% → 50% by weight

- Significant increase of composites on new aircrafts vs. legacy aircrafts

~40,000 new aircrafts in next 20 years

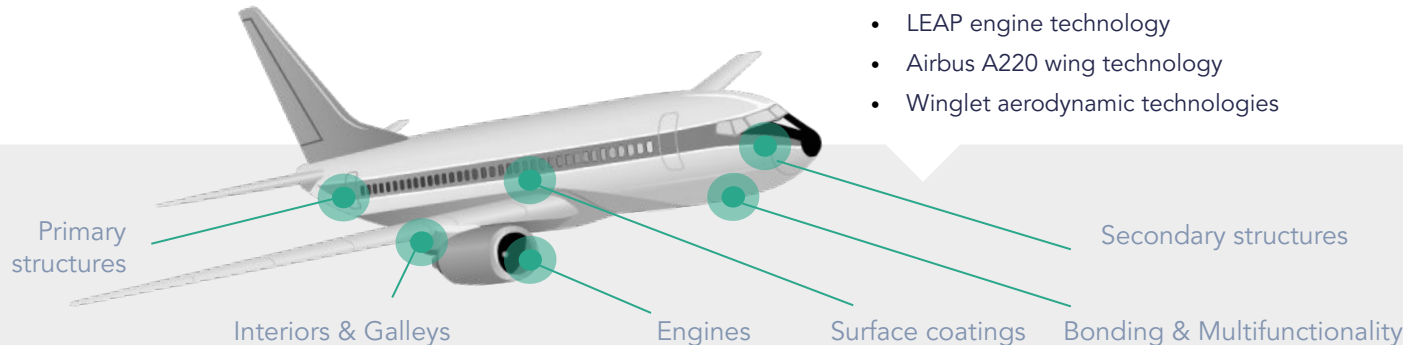
HOW WE WIN

Broad customer base

- Positions with major global OEMs in US, Europe, China & Russia
- Long-term contracts on key programs across commercial & military sectors

Technology leadership

- Thermoset & thermoplastic composites
- Resin infusion & bonding technology
- LEAP engine technology
- Airbus A220 wing technology
- Winglet aerodynamic technologies



Thermoplastic composites

For aerospace, automotive and oil & gas



LIGHTWEIGHTING



RESOURCE
EFFICIENCY



MARKET DRIVERS

Why Thermoplastics?

Fast cycle time

- Enabling increased build rates
- More efficient part assembly

Performance and durability

- High strength
- Unrivalled toughness
- Weight reduction

Environmental resilience

- Resistance to aggressive fluids
- Corrosion resistance

HOW WE WIN

Investments

- Capacity expansions in aero (Sept 2019)
- New capacity for oil & gas (Oct 2019)
- Two innovation center openings (Oct 2019)
 - Brussels
 - Atlanta USA

Customer partnerships

- Supplying aero for >30 years
- New customer agreement in oil & gas

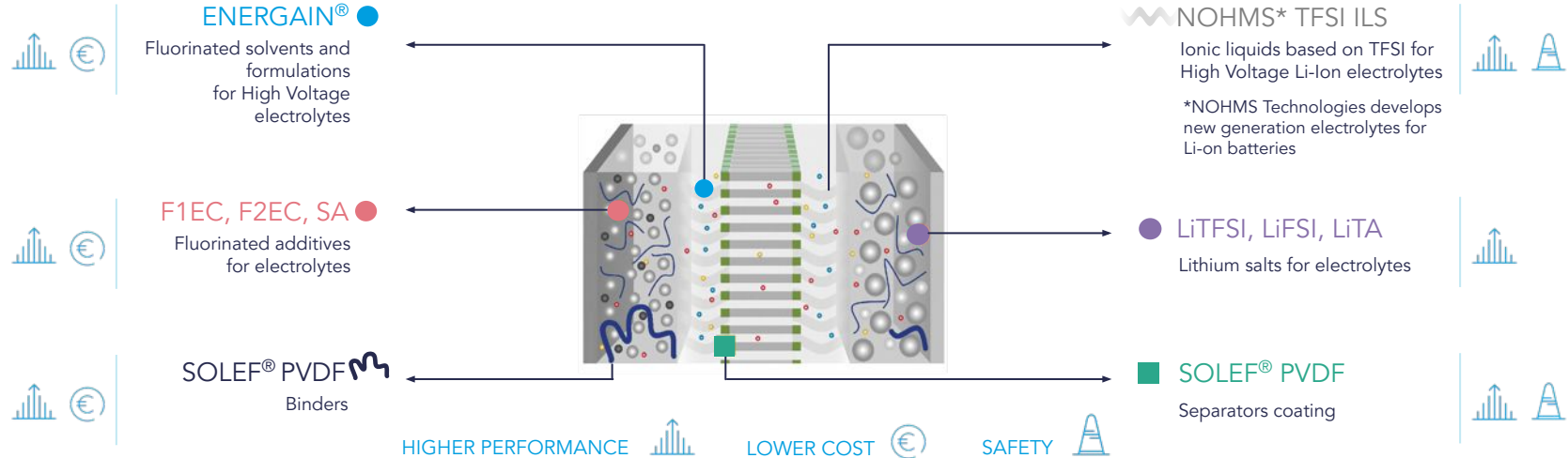
Addressable market size (aero + oil & gas)

- € 500M

We are a technology leader for mission critical battery materials



A unique expertise in fluorine chemistry and advanced conductive materials



Towards Solid-state battery



HIGHER PERFORMANCE



LOWER COST



SAFETY

Broadest portfolio of advanced materials differentiating Solvay from competition



	Aromatics				Fluoropolymers					High Perf Composites					
	HPPA	PPS	PAEK	PSU	PTFE	PVDF	PFA	FKM	PFPE	Carbon Fiber	Thermoset Prepreg	Resin Infusion	Adhesives & Surfacing films	Thermoplastic prepreg	Out-of-Autoclave prepreg
SOLVAY adding more from chemistry™	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
ARKEMA	✓		✓			✓									
BASF We create chemistry	✓			✓											
Celanese		✓												✓	
DAIKIN					✓	✓	✓	✓							
DSM Leading in specialty chemicals	✓														
dyneon					✓	✓	✓	✓	✓						
DOW DUPONT	✓				✓		✓	✓	✓						
EMS	✓														
EVONIK INDUSTRIAL	✓		✓												
HEXCEL										✓	✓				✓
KUREHA		✓				✓									
TORAY Innovation by Chemistry		✓								✓	✓			✓	✓
vicat			✓												

Electronics

Beyond smartphones



MARKET DRIVERS

Double digit growth expected

- The growing demand for hyper-connectivity and the fast development of 5G
- Exponential growth of data, leading to necessary miniaturization
- Internet of Things
- Need to reduce the energy consumption of components

HOW WE WIN

We target advanced technology markets driven by strong long-term trends with a portfolio of solutions

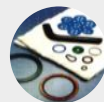
- Specialty polymers providing high performance solutions for structural and electronic components
- Recognized expertise in high purity chemistry for the semi-conductor industry
- New generation materials for OLED, delivering high quality diffuse light from thin and potentially flexible displays

Innovation is key to anticipate the fast moves in this industry

More specifically, 5G and Internet of things, will open many new markets where Solvay's expertise and customer intimacy will be key assets.



CHIP TESTING
PUMP



O-RING
& SEALING



VACUUM PUMP
SEALING



WEARABLE
BANDS



COVER
FILMS



ACOUSTIC
COMPONENTS



SMART
SENSOR
PACKAGING

Healthcare

We improve comfort for others



EXPANDING
HEALTHCARE



ECO-FRIENDLY
SOLUTIONS



~5%
net sales

MARKET DRIVERS

+5-7% CAGR

- Health care coverage in developing markets
- The growing care needs of elderly populations (ageing and growing populations and increasing life expectancy)
- Advances in treatments and health technologies
- High sterilization capabilities

We improve comfort for over 2 million patients undergoing a.o. dialysis, orthopedic (knee, hip, spine) or cardiovascular procedures.

We provide 50 to 90% reduction in medical device cost while enabling greater design freedom and improved ergonomics through lightweighting.

We are in 1 in every 4 pharmaceutical blister packs globally which is over 400 billion pills.

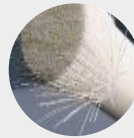
HOW WE WIN

Patient care: World leader in thermoplastics used for high performance membrane

Pharma packaging
World leader in high barrier polymers to package pharmaceuticals

Technology leadership

- Medical grade plastics for limited exposure applications
- Biomaterials for long-term exposure applications
- 3D additive manufacturing compatibility



HEMODIALYSIS
MEMBRANES



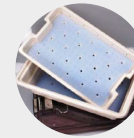
PACKAGING



LONG-TERM
IMPLANTS



SURGICAL
INSTRUMENTS



CASE
& TRAYS

Home & Personal care

Performant and convenient



MARKET DRIVERS

Attractive market potential: GDP+

- Request for more natural and bio based solutions
- Growing customer base
- Enhanced performance and convenience
- Demand for Personalized and Premium Products
- Digital tools enabling the niche brands

Our Products can be found in over 2.5B bottles of personal care products every year, enhancing the lifestyle of millions of consumers around the globe.

We support more sustainable lifestyles in Home & Hygiene through our solutions for long lasting disinfection, low energy washing, and fabric enhancement, present in over 1.5B bottles every year.

HOW WE WIN

We provide our customers with portfolio of innovative polymers and surfactants

- Homecare and I&I: solutions & ingredients for fabric care, dish care and surface care that enhance the performance
- Personal care: natural & synthetic polymers, surfactants, fragrances and precipitated silica serving the hair/skin/oral care and cosmetics markets
- Food packaging: high performance materials for safe, reliable and convenient food packaging
- Aroma: world's largest integrated producer of vanillin for the flavors & fragrances industries



Soda ash & Bicarbonate

Resilient demand & strong cash conversion



EXPANDING
HEALTHCARE



RESOURCE
EFFICIENCY



~16%
net sales

MARKET DRIVERS

Resilient growing soda ash demand

- Mix of consumer and industrial-driven demand

Environmental standards supporting future growth

- Insulation glazing & solar panels
- Plastics substitution in container glass
- Air pollution control from land facilities (power plants, incinerators) to shipping vessels
- Lithium extraction to fuel (EV) batteries

HOW WE WIN

We offer security of supply

- Global network of world-class and local assets
- Capacity addition of 1.4 Mt capacity in soda ash and bicarbonate by 2022

We are technology and cost leaders

- Strong asset base, based on scale, access to marine transport and natural soda ash
- Digitalization & manufacturing excellence drive cost competitiveness
- Focus on reducing CO2 footprint
- Development of sustainable bicarbonate solutions

>10% Cash flow growth^[1]
(average 2016-2019)

~75% Cash conversion^[2]
(2019)

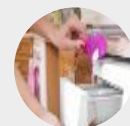
[1] Operational cash flow after
Capex and WC before payment
of taxes and liabilities

[2] $\frac{\text{EBITDA} - \text{Capex}}{\text{EBITDA}}$

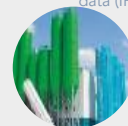
[3] Solvay internal
estimate, based on external
data (IHS, CFRA)



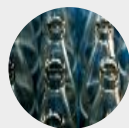
~ 15%
CONSTRUCTION



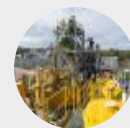
~ 15%
HOME
& HEALTH CARE



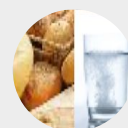
~ 30%
CHEMICAL
INDUSTRY



~ 15%
FOOD
PACKAGING



~15%
RESOURCES
& ENVIRONMENT
(flue gas treatment,
mining, ...)



~ 10%
AGRO
& FOOD

Peroxides

Resilient demand & strong cash conversion



~6%
net sales

MARKET DRIVERS

Resilient & growing H₂O₂ & (HP)PO markets

- Diversity of markets decreases cyclicity
- Applications in Agro / Food, Consumer Goods, Electronics, Energy / Environment to grow at GDP+
- HP-PO capacity to grow at ~4% CAGR to 2024 as one winning technology

Sustainability is a key growth driver

- Versatility of use, efficiency and sustainability profile of peroxides drives demand & new applications

HOW WE WIN

We partner with our customers

- Offering a global footprint for security of supply
- Building long term partnerships to joint develop business
- Developing selectively high value applications close to the markets

We offer best-in-class technology

- Unique ability to build small to mega-plants
- 3 mega HP-PO plants (>60% of WW HP-PO capacity) with long term contracts with BASF, Dow & Saudi Aramco in PO/PU chain, with stable return mechanism

>25% Cash flow growth^[1]
(average 2016-2019)

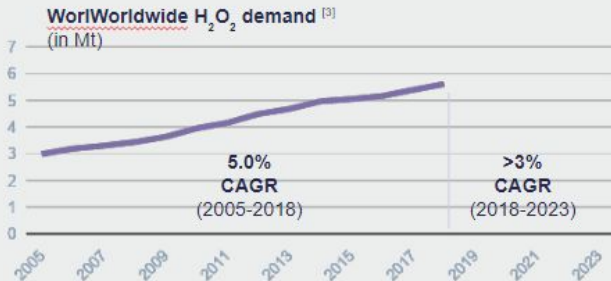
~85% Cash conversion^[2]
(2019)

[1] Operational cash flow after Capex and WC before payment of taxes and liabilities

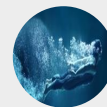
[2] (EBITDA – Capex) / EBITDA

[3] Source: Solvay figures based on external sources (IHS, ...)

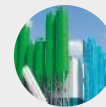
[4] PO use in the following applications: Consumer goods, Industrial & chemicals, Construction and Automotive & Aerospace



~ 25%
PULP



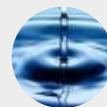
~ 25%
CONSUMER GOODS



~ 30%
INDUSTRY & CHEMICALS
(including HPPO)



~ 5%
RESOURCES & ENVIRONMENT
(mining, ...)



~5%
AGRO & FOOD
(aqua-culture, animal feed, ...)



~ 5%
CONSTRUCTION

Digitalization as key enabler for further value creation



DIGITALIZATION OF PLANTS

Increase asset performance

- Leveraging data analytics

Improve reliability of equipment

- Monitoring and predictive modeling for failure prevention

Improve productivity of shop floor

- Mobile dashboards and digital resources for operators

Example in Specialty Polymers

- +18% tons/yr gain in fluids
- +26% tons/yr gain in HFP
- +15% tons/yr gain in PVDC & PVDF

DIGITALIZATION FOR CUSTOMERS

- Real-time data analysis

- Technical recommendations

- Reduce process variability

Example in Technology Solutions

- Real-time data enables ongoing interaction with customer
- Immediate recommendations on new solutions
- Virtual tech support with immediate benefit to customers' bottom line

Solvay stock information



Listing on Euronext Brussels & Paris, compartment A

ISIN code	BE0003470755
Member code	SOLB
Currency	EUR
Deferred settlement service	Eligible
Shares saving plan PEA	Eligible
International tax exemption	concluded with a number of countries
Number of shares	105,876,416

Solvay is included in major indices: Bel20, CAC Next 20, STOXX family (DJ Stoxx and DJ Euro Stoxx), MSCI index, Euronext 100 as well as the DJSI World Index and the FTSE4Good, one of the key indices for socially responsible investment.

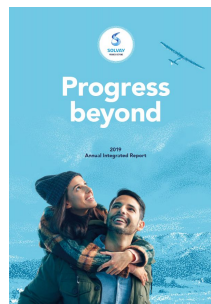
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How to hold Solvay shares?

Solvay ordinary shares can be held as:

- **Dematerialized shares:** your shares remain with your financial intermediary, who manages them.
- **Registered shares:** your shares are registered in Solvay Register, and managed by Solvay Registered Shares Management Service. This type of holding shares enables you to benefit from different advantages.
- **American Depositary Receipts (ADRs):** your shares remain with your financial intermediary or with the ADR Depositary Bank (Citi), depending on your choice



Now available for download:

Solvay 2019 Annual report

ADR program for US investors



ADR program for US investors

ADR symbol	SOLVY
Platform	OTC
CUSIP	834437303
DR ISIN	US834437305
Underlying ISIN	BE0003470755
SEDOL	BD87R68
Depository bank	Citi
ADR ratio	1 ORD : 10 ADR

Benefits of ADR's

- Clear and settle according to US standards
- Convenience of stock quotes and dividend payments in US dollars
- Purchase in the same way as other US stocks via a US broker
- Cost effective means of building an international portfolio

Contact CITI to create Solvay ADRs

New York
Michael O'Leary
michael.olaery@citi.com
+1 212 723 4483

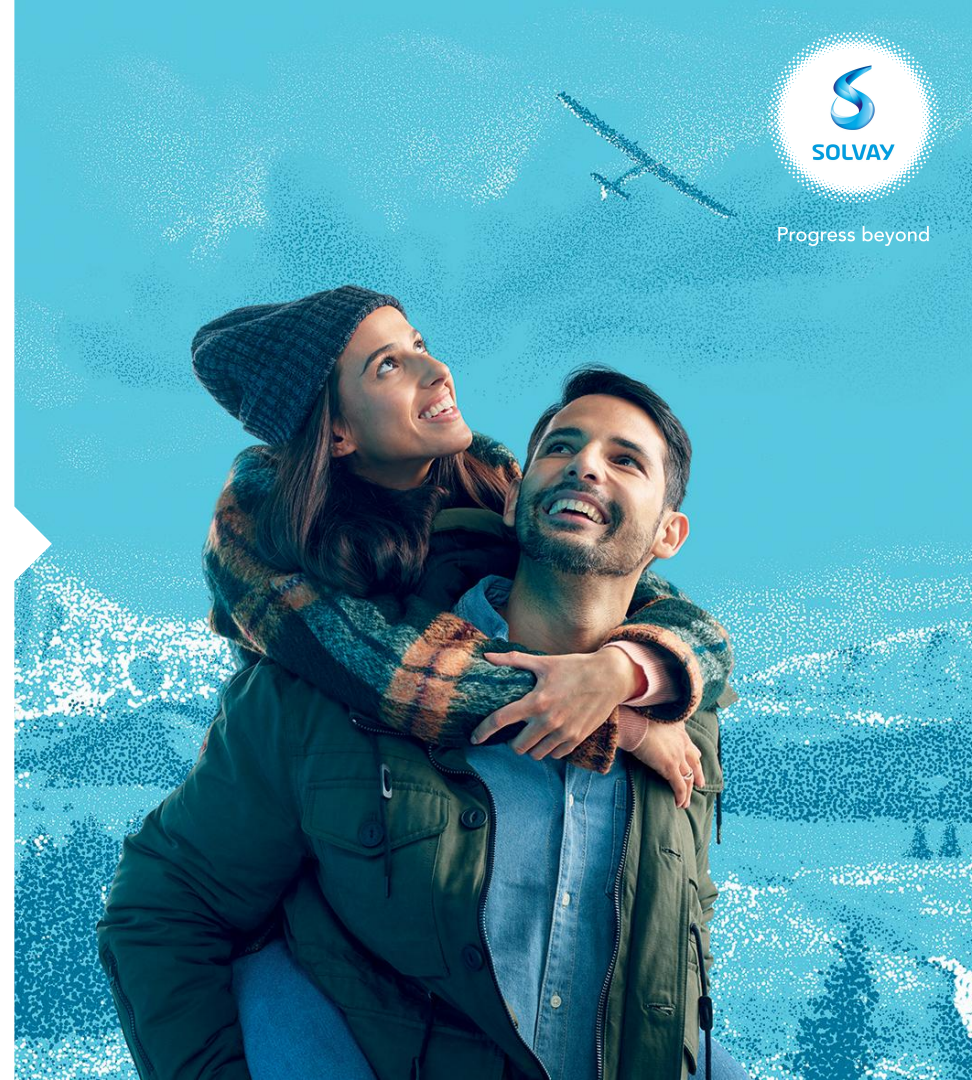
London
Mike Woods
michael.woods@citi.com
+44 207 500 2030

Solvay today serves US customers such as Apple, Boeing & Spirit AeroSystems. We develop solutions that meet our customers' demand for performance, sustainability and resource efficiency. As of 2019, Solvay employs 6,175 people at 38 industrial sites in North America, with 7 Research and Innovation Centers and 3 corporate locations in Alpharetta (Georgia), Houston (Texas) and Princeton (New Jersey). With the acquisition of the US company Cytec at the end of 2015, Solvay reinforced its place in the aerospace and automotive markets, enabling the group to develop new products and technologies that meet the requirements of the next generation of sustainable mobility.

Our Purpose

We bond people,
ideas and elements to
reinvent progress.

Together we can create
a sustainable and shared future.



Progress beyond