

# DIGNITY FOR GENERATIONS TO COME

Second quarter and first half-year 2023 results  
August 3, 2023

160 YEARS





With you today



>642 babies

have benefited from Solvay's  
universal 16-week  
parental leave

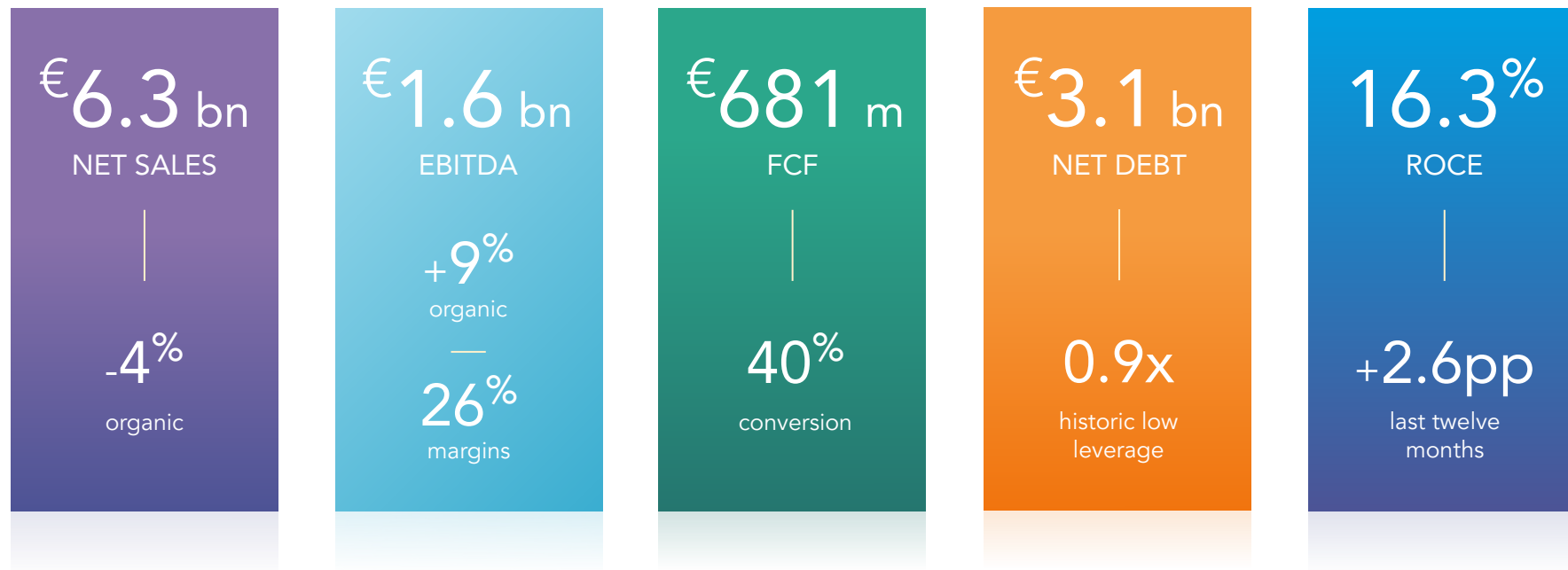


Ilham Kadri  
CEO

Karim Hajjar  
CFO



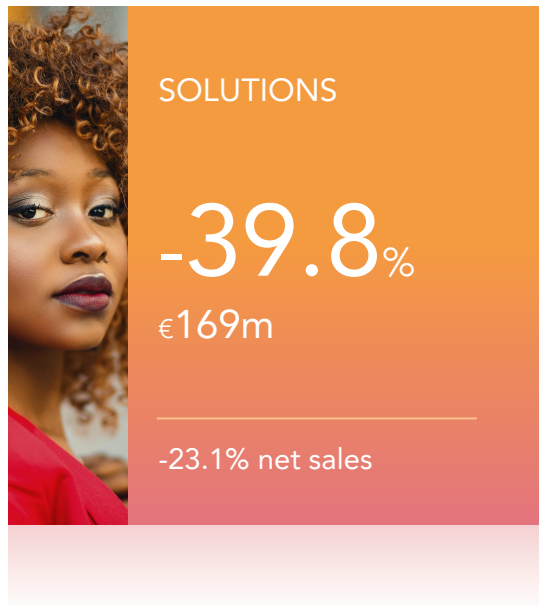
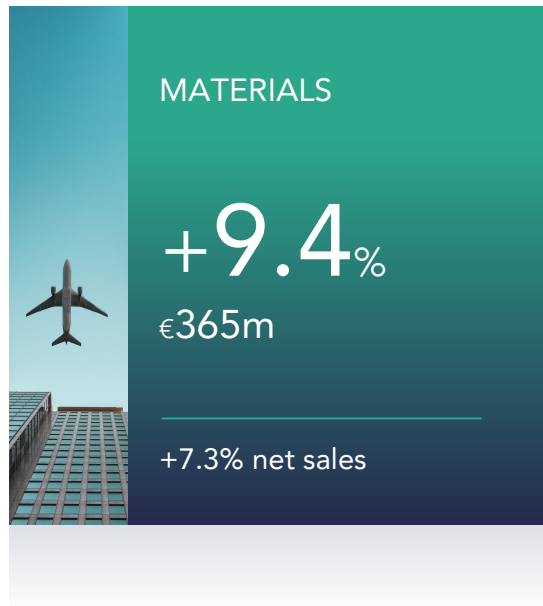
# Solid performance, cash generation and returns in H1 in a weak demand environment



# Q2 EBITDA reflects lower volumes counterbalanced by our competitive edge



Q2 2023 EBITDA per segment



# Reaffirming 2023 outlook

EBITDA

underlying

+2 to -5%  
organic growth

Free cash flow

continuing operations

€900 m  
minimum

26.5% women

Targeting parity\* by 2030





# Sustainably investing in EssentialCo & SpecialtyCo



Enabling the EU energy transition with large-scale clean energy storage solution

Green Hydrogen hub in Italy to decarbonize our operations

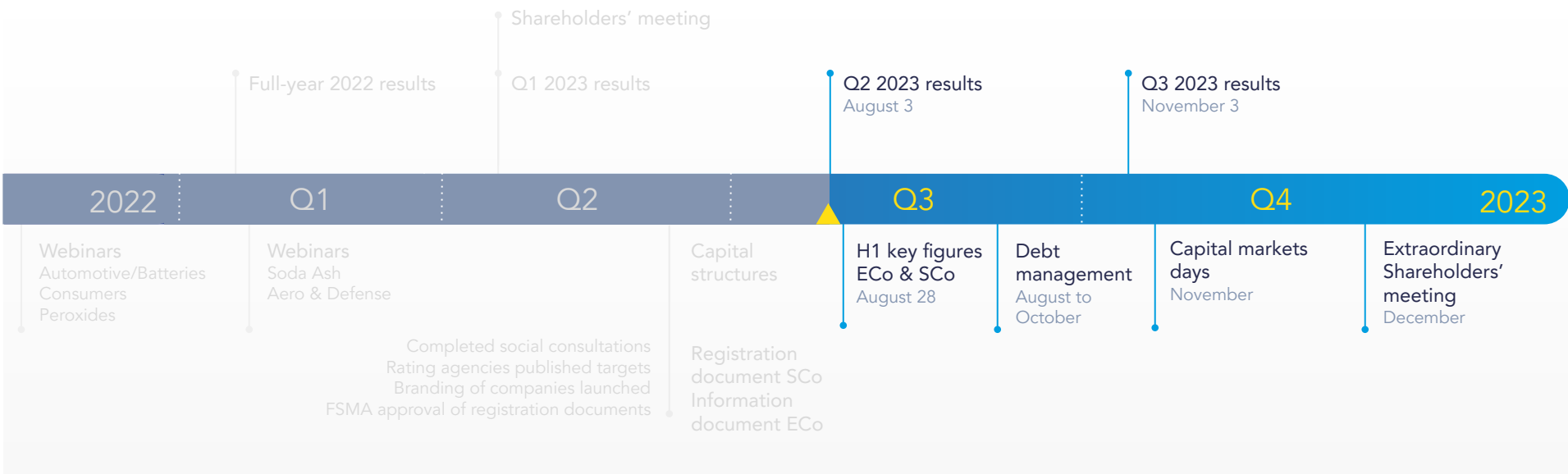
Advancing circularity in our portfolio

New microbiology lab in Lyon for biodegradable consumer products

New application development lab in China for high performance materials

Partnerships towards sustainable aviation technologies and solutions  
Airborne, Ascendance, Spirit, Zotefoams...

# On track for the creation of two new champions






# 9 Employee Resource Groups

to foster equality and inclusion  
and celebrate our diversity and  
differences.



## Q&A

A portrait of Ilham Kadri, a woman with long brown hair, wearing a dark blue top, smiling and gesturing with her hands. She is positioned in front of a light blue circular background.

Ilham Kadri  
CEO

A portrait of Karim Hajjar, a man with grey hair and glasses, wearing a dark suit jacket over a white shirt. He is positioned in front of a blue circular background.

Karim Hajjar  
CFO



Partnering  
with the



to improve the everyday  
experience of trans and  
non-binary individuals in  
today's workforce



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