



Full Year 2019 results Highlights

Organic growth excludes scope and forex conversion effects

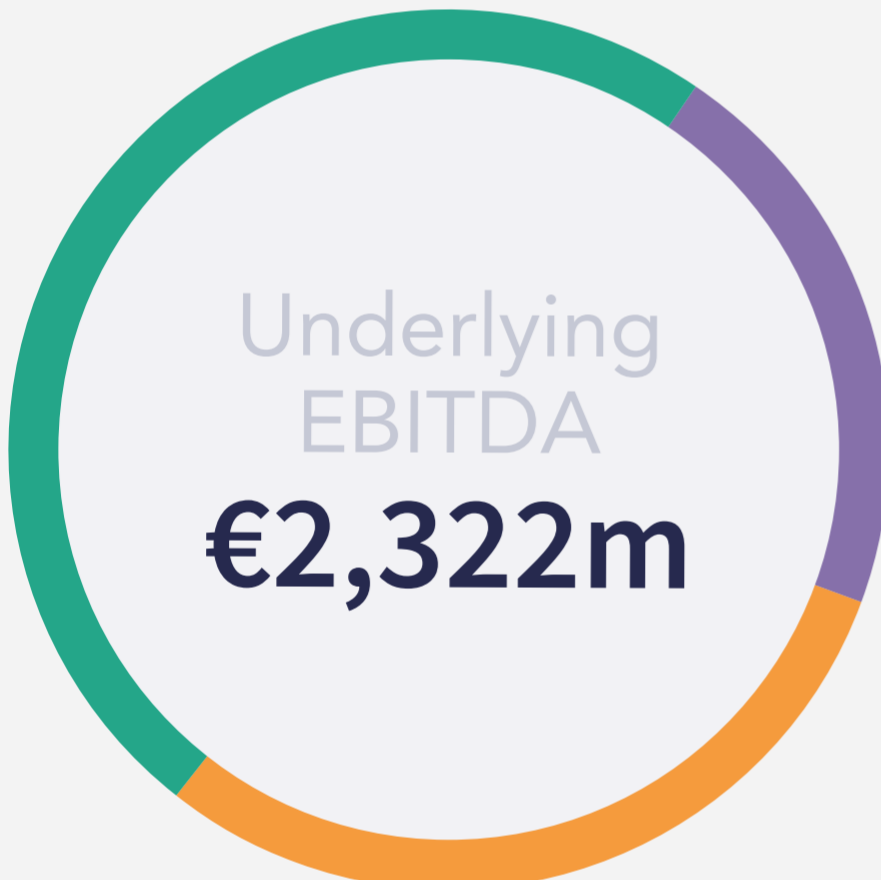
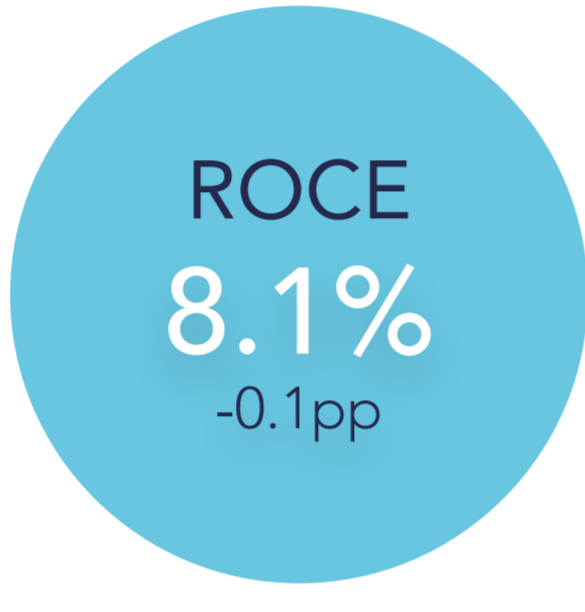
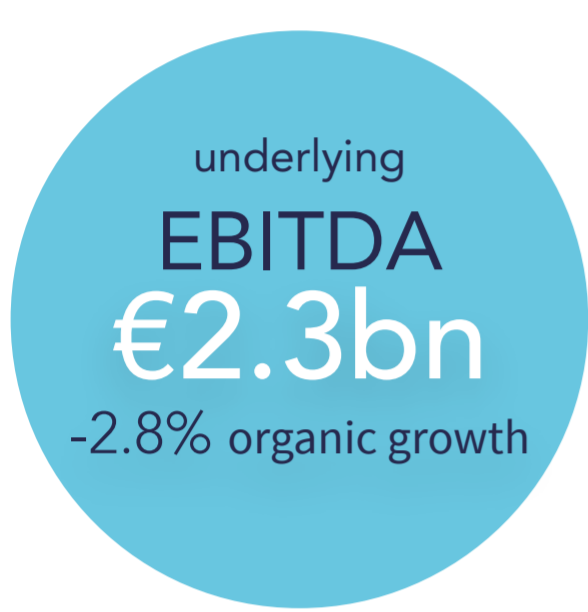
We delivered record total free cash flow and cash conversion in 2019, allowing us to deleverage substantially. Our focus on customers and costs amid the challenging market backdrop enabled us to achieve stable EBITDA. As we look ahead, we are taking additional efficiency measures to further align our structure to our G.R.O.W. strategy and confront continuing headwinds. Today, we also released our Solvay One Planet sustainability goals, which, together with our new Purpose, will enable us to create long-term value for our shareholders in line with our G.R.O.W. strategy.



Ilham Kadri, CEO

VS 2018

Total dividend subject to AGM approval

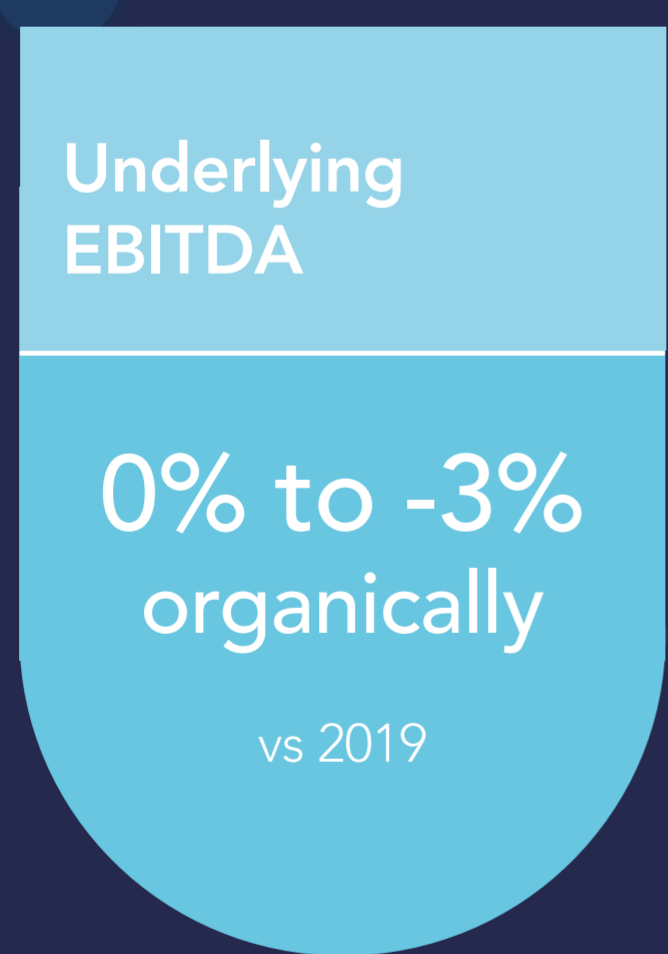


46% Advanced Materials
Strong demand for composites from aerospace customers contributed to a record performance in 2019, despite an anticipated slowdown in the fourth quarter due to reduced 737MAX build rates. Specialty Polymers significantly impacted by market headwinds, particularly in automotive and electronics; despite headwinds, maintained leading position across all key markets..

20% Advanced Formulations
Resilient performance in coatings, agro, personal care, flavors and fragrances offset by softer mining environment and increasingly challenging conditions in the oil & gas market. Cost measures partly mitigated the impact of lower volumes.

34% Performance Chemicals
In a supportive market environment, higher prices were achieved in soda ash and peroxide leading to a strong full year performance.

2020 OUTLOOK



NEWS



Solvay unveiled its **Group purpose**. Solvay exists to bond people, ideas and elements to reinvent progress. Reinvent progress to solve critical industrial, social, and environmental challenges. That's why Solvay's Vision is to create sustainable shared value for all.



Solvay implements a new 2030 sustainability program, **Solvay ONE Planet**. It outlines 10 ambitious targets in 3 key areas: climate, resources and better life. To meet these goals, Solvay pledges to allocate investments to promote sustainability within its portfolio, operations and workplace, and so drive superior long-term value creation for all stakeholders.



Solvay has formally completed the **divestment of its Performance Polyamides** activities to BASF and Domo Chemicals. The closing of this transaction will allow Solvay to strengthen its recently-announced G.R.O.W. strategy, based on three core pillars -- Materials, Chemicals and Solutions -- each with a clear mandate.